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**COVER NOTE**

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From:	General Secretariat of the Council
To:	Delegations
Subject:	European Economic and Social Committee
	- Letter from the Netherlands - Appointment of a member

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Delegations will find attached a letter dated 3 October 2016 from Mr H.G.J. KAMP, Minister of Economic Affairs of the Netherlands, addressed to Mr Jeppe TRANHOLM-MIKKELSEN, Secretary-General of the Council of the EU.



Ministry of Economic Affairs

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Date 03 OKT 2016  
Re Replacement of member of the European Economic and Social  
Committee

Dear Mr Tranholm-Mikkelsen,

Due to resignation, the individual membership of Ms Bouwknegt of the European  
Economic and Social Committee has ceased. Under the procedure for the  
replacement of a member of the EESC, the Government of the Netherlands  
hereby proposes Ms Houwing as replacing candidate:

Ms Hester HOUWING  
Profession: policy advisor  
Affiliation: Group II (Employees' Group)  
Professional address: Tiberdreef 4, Utrecht  
Telephone number: Omissis  
E-mail address: Omissis  
Place and date of birth: Omissis

Short CV: Academic background in sociology of labour markets and organisations.  
Ms Houwing defended her PhD thesis on flexibility and security in the Dutch labour  
market in February 2010. After obtaining her doctorate, Ms Houwing worked for  
the European Commission on flexicurity and social partners at the Reflect Institute  
of Tilburg University, and at the Dutch Social and Economic Council, directorate of  
social affairs. From 2010-2015, Hester was a scientific advisor at the Executive  
Body for Employees' Insurance UWV, where she commissioned and carried out  
research into self-employment, sickness and reintegration and debt problems for  
people on unemployment benefits. Since 2016, she is a policy advisor at the  
Christian Trade Union Federation, CNV. At CNV, Ms Houwing works on flexible  
employment relations, self-employment, social dialogue and labour mobility within  
the European Union.

Yours sincerely,

H.G.J. Kamp  
Minister of Economic Affairs

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