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Results and Development Effectiveness

Discussion Paper

ADF-12 Mid-Term Review
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AFRICAN DEVELOPMENT FUND

Annex I: Development in ADF Countries (Level 1)

Relative performance— ADF countries relative performance is measured by comparing its progress with progress in its peer group (low -income countries across the world):

- ADF country progress is higher than its peers in low-income countries;
- ADF country progress matches those of its peers in low-income countries;
- ADF country progress is not as high as its peers in low-income countries;
- Data is not available to measure progress.

Direction of change—The direction of change tells us whether the situation has improved or worsened for each indicator:

- Progress has been made since 2005;
- ← No progress has been made or situation has worsened since 2005

Indicator	All African Countries		Of which ADF Countries	
	Baseline 2005	Latest 2011	Baseline 2005	Latest 2011
Economic growth and poverty reduction				
● GDP per capita (2000 constant USD)	833	→ 945 ^C	370	→ 442 ^C
● Population living below USD 1.25/day at PPP (%)	51	→ 39 ^B	54	→ 43 ^B
● Income inequality as reflected by the Gini Index (%)	42	← 46 ^B	42	← 45 ^B
Private sector development and investment climate				
● Global Competitiveness Index ranking ¹ (1 to 7)	3.4	→ 3.6	3.1	→ 3.5
● Cost of business start-up (% GNI per capita)	217	→ 77	218	→ 93
● Time required for business start-up (days)	58	→ 35	58	→ 32
Regional integration and trade				
● Africa's share of global trade (%)	2.5	→ 3.1	1.0	→ 1.5
● Intra-African trade (billion USD)	47.4	→ 108.4	31,3	→ 68.7
Infrastructure				
● Access to an improved water source (% population)	64	→ 65 ^A	56	→ 57 ^A
● Access to improved sanitation facilities (% population)	40	→ 41 ^A	27	→ 28 ^A
● Access to an all-season road [†] (% of rural population)	43	..	35	..
● Household electrification rate (% of households)	..	41.8 ^B	..	30.5 ^B
● Fixed lines and mobile phone subscribers (per 1000)	183	→ 559 ^C	86	→ 415 ^C
● Internet users (per 1000)	38	→ 131 ^C	19	→ 99 ^C
Agriculture and food security				
● Agriculture, value added (% of GDP)	16.7	→ 17.4 ^C	30.5	← 30.3 ^C
● Staple crops yield index (2002 value = 100)	110	→ 115 ^B	109	→ 113 ^B
● Fertiliser consumption (kilograms per hectare of arable land)	42.5	← 35.1 ^A	9.2	← 8.6 ^A
Gender and human development				
● Under-five child mortality (per 1000 live births)	140	→ 128 ^C	157	→ 143 ^C
● Maternal mortality(per 100 000 live births)	569	→ 531 ^A	690	→ 653 ^A
● Ratio of girls to boys in primary and secondary school (%)	87	→ 91 ^B	85	→ 88 ^B
● Primary school completion rate (%)	63	→ 73 ^B	53	→ 67 ^B
● Employment-to-population gender ratio (index)	0.66	→ 0.67 ^A	0.74	← 0.74 ^A

Governance and transparency									
🕒	Public Expenditure and Financial Accountability score (1 to 7)	..	→	3.2	A	..	→	3.1	A
🌐	Worldwide Governance Indicators avg. score (-2.5 to 2.5)	-0.69	→	-0.66	C	-0.84	→	-0.80	C
🕒	Extractive Industries Transparency Initiative score (% compliance)	..	→	33.3	B	..	→	40	B
Fragile and conflict-affected countries									
🌐	Country Policy and Institutional Assessment (CPIA) score ¹ (average)	3.3	→	3.5		3.2	→	3.4	
🌐	Number of fragile countries ² (number)	20	→	17		20	→	16	
Environment and clean energy									
🌐	Combustible renewables and waste (% of total energy)	46	←	43	B	79	→	81	B





.. = data not available; ADB=African Development Bank; ADF = African Development Fund; GDP=gross domestic product; GNI=gross national income; PPP=purchasing power parity; USD=United States dollars.























Available Baseline year is ¹ 2006, ² 2007 Latest data available is for ^A 2008, ^B 2009, ^C 2010.

Source: African Development Bank, Food and Agriculture Organization of the United Nations, International Monetary Fund, Organisation for Economic Co-operation and Development, United Nations Educational, Scientific and Cultural Organization, World Bank Group, and International Energy Agency.

Annex II: How the Bank Group Contributes to Development in ADF Countries (Level 2)

The table below presents the contribution the Bank is making to development through its operations in ADF countries. The Bank's performance is measured by comparing expected and actual achievements for all operations that have been completed:

-  Bank operations achieved 95% or more of what was expected at the beginning;
-  Bank operations achieved 60-94% of what was expected at the beginning;
-  Bank operations achieved less than 60% of what was expected at the beginning;
-  Data is not available to measure performance.

Indicator	2009-2011		Percentage delivered	2012-2014
	Expected	Delivered		Expected
Energy				
 Length of transmission and distribution lines rehabilitated or installed (km)	9,436	9,651	102%	8,928
 Distribution substations and transformers constructed or rehabilitated (number)	188	279	148%	1,612
 Power capacity installed (MW)	150	160	107%	1,300
 Staff trained/recruited in the maintenance of energy facilities (number)	1,678	1,690	101%	1,200
 People with a new electricity connection (number)	33,271	19,811	60%	104,757
 Population benefiting from new electricity connections (people)	4,716,344	4,726,344	100%	2,449,511
Transport				
 Roads constructed, rehabilitated or maintained (km)	11,565	8,083	70%	9,077
 Feeder roads constructed or rehabilitated (km)	16,974	15,215	90%	29,598
 Staff trained/recruited for road maintenance (number)	34,169	33,397	98%	1,122
 People educated in road safety and HIV transmission (people)	100,020	184,020	184%	25,000
 People with improved access to transport (people)	10,269,000	10,269,000	100%	17,189,958
Water and Sanitation				
 Boreholes and wells drilled/rehabilitated and equipped (number)	23,520	24,160	103%	20,304
 Drinking water transmission and distribution pipes constructed (km)	2,218	2,431	110%	955
 Drinking water capacity created (service reservoirs m ³ /day)	316,173	342,800	108%	..
 Latrines constructed or rehabilitated (number)	32,822	38,614	118%	92,909
 Workers trained in the maintenance of water facilities (number)	22,229	32,197	145%	20,553
 People with new or improved access to water and sanitation (people)	12,016,687	12,453,195	104%	13,132,421
Education				
 Classrooms and educational support facilities constructed/rehabilitated (number)	5,910	4,883	83%	4,575
 Textbooks and teaching materials supplied (number)	13,887,922	13,882,887	100%	451,554
 Teachers and other educational staff recruited/trained (number)	96,693	106,728	110%	68,632
 Students newly enrolled (number)	168,683	169,770	101%	161,465
 Students and scholars reached (students)	3,260,637	3,017,349	93%	1,754,360
Health				
Primary, secondary and tertiary health centres	1,556	1,581	102%	1,443

	constructed/equipped (number)				
●	Health workers trained (number)	22,649	23,285	103%	41,717
●	Health training and education sessions (number)	7,048	7,048	100%	799
●	People with access to better health services (people)	11,537,858	11,263,477	98%	13,058,232
Microfinance and Social Sector					
●	Social facilities, community centres constructed and equipped (number)	8,514	8,776	103%	931
●	Jobs created (number)	1,861	1,861	100%	234,625
●	Government/NGO staff trained in microfinance management (number)	7,408	7,403	100%	21,323
●	Microcredits granted (number)	377,973	326,354	86%	..
●	Microfinance clients trained in business management (number)	14,500	14,500	100%	10,600
●	Population benefiting from microfinance and social activities (people)	12,869,474	12,814,131	100%	8,302,279
Agriculture					
●	Rural marketing and production facilities constructed or rehabilitated (number)	5,934	4,974	84%	3,931
●	Land with improved water management developed or rehabilitated (ha)	163,685	171,841	105%	192,704
●	Land whose use has been improved: replanted, reforested, landscaped, etc. (ha)	712,388	853,316	120%	499,720
●	Heads of livestock provided/vaccinated (number)	1,593,898	1,651,873	104%	..
●	Plants introduced: seedlings, trees, etc. (number)	4,806,283	4,403,879	92%	990,659
●	Social facilities established or rehabilitated (number)	6,974	6,943	100%	1,891
●	Agricultural inputs provided: fertiliser, seeds, etc. (tons)	442,489	467,196	106%	147,640
●	Agricultural community-based projects executed (number)	554	582	105%	1,270
●	Rural population trained/recruited/using improved technology (people)	673	940	140%	770,964
●	Rural households reached (household)	339,240	418,777	123%	247,302
●	Total population benefited (people)	8,142,672	8,138,368	100%	26,008,244
Regional Integration					
●	Cross-border roads constructed or rehabilitated (km)	471	467	99%	1,021
●	Cross-border transmission lines constructed or rehabilitated(km)	667	665	100%	769
Private Sector and Trade¹					
●	Foreign exchange saved (million USD)	..	2,283	..	631
●	Government revenue from investee projects and sub-projects (million USD)	..	1,718	..	22,897
●	SME effect (turnover from investments) (million USD)	..	416	..	3,008
●	Total jobs created for investee projects and sub-projects (jobs)	..	324,670	..	2,422,393
●	Total jobs created for women (jobs)	..	25,930	..	763,032

..=data not available; ha=hectares; km=kilometres; MW=megawatts ; m³=cubic metres; NGO=non-governmental organisation; SME=small and medium-sized enterprise; USD=United States dollars.





NB: UA figures from material converted at 1 UA= \$1.58036






















Source: African Development Bank.

¹ Results expected come from Private sector operations approved only in 2009 or later when the ex-ante assessment of development outcomes and additionality (ADOA) was launched. The numbers may therefore appear lower than they actually are. Over the next few years the expected results will climb as more operations from 2009 and later begin to reach their full operating maturity. This will also allow for a baseline for closed projects to assess achievement of targets.

Annex III: How well the Bank Group manages its ADF operations (Level 3)

The table below presents the Bank's progress in achieving its 2012 targets for portfolio management:

-  Good progress has been made, and we are on track to achieve our target;
-  Little progress has been and we are at risk of not achieving our target;
-  No progress has been made, or we have moved even further away from our target;
-  Data is not available to measure performance.

Indicator	ADF Countries		
	Baseline 2009	Latest 2011	Target 2012
Portfolio Performance			
 Operations formally supervised twice a year (%)	61	63	65
 Problem projects in ongoing portfolio (%)	6	5	5
 Disbursement ratio of ongoing portfolio (%)	18	18	20
 Number of operations eligible for cancellation (%)	20	8	10
Quality-at-Entry			
 Budget support disbursed on schedule (%)	60	92	75
 Time elapsed from approval to first disbursement (months)	13	13	11
 Operations that disclose ESIA's on time (%)	82	95	90
 CSPs rated satisfactory (%)	..	92	95
 Operations rated satisfactory ¹ (%)	78	93	95
 Regional operations rated satisfactory ¹ (%)	75	100	90
Paris Declaration Indicators of Effective Aid			
 Development resources recorded on budget (%)	57	70	85
 Predictable disbursements (%)	54	61	80
 Use of country systems (%)	39	50	53
 Parallel project implementation units (number)	113	38	40
Knowledge Management			
 Exiting projects with a timely PCR (%)	92	92	90
 PCRs rated satisfactory (%)	72	76	80
 New ESW and related papers (number)	52	55	73
Gender Mainstreaming			
 PCRs with gender-disaggregated data (%)	56	68	75
 New projects with at least one gender indicator (%)	61	75	70
 New CSPs with at least one gender indicator (%)	..	42	70
Climate Change			
 Climate-proofed projects (%)	0	60	15

.. = data not available; ADB=African Development Bank; ADF = African Development Fund; CSP=Country Strategy Paper; ESIA=Environmental and Social Impact Assessment; ESW=economic and sector work; PCR=Project Completion Report.




¹ Baseline is 2010.












Notes: Government data for Paris Declaration Indicators "Development resources recorded on budget" and "Predictable disbursements" could be collected in 2011 for only 10 countries from the baseline group with historical measures available from 2005.

Source: African Development Bank.

Annex IV: How efficient the Bank Group is as an organisation (Level 4)

The table below presents the Bank's progress in achieving its 2012 targets for organisational performance:

-  Good progress has been made, and we are on track to achieve our target;
-  Little progress has been made and we are at risk of not achieving our target;
-  No progress has been made, or we have moved even further away from our target;

Indicator	Baseline 2009	2010	2011	Target 2012
Decentralisation				
 Operations professional staff based in Field Offices (%)	26	26	29	40
 Projects task managed from Field Offices (%)	16	19	25	35
Human Resources				
 Staff premature attrition rate ¹ (%)	11	28	28	6
 Share of women in professional staff (%)	26	27	28	33
 Vacancy rate (%)	12	13	15	5
 Operations professional staff (%)	62	67	72	65
Business Processes and Practices				
 Lapse of time for bidding completion (weeks)	63	60	42	40
 Administrative costs per UA 1 million disbursed (UA thousands)	109	92	79	93
Transparency and Timely Auditing				
 Project audits submitted on time (%)	9	29	59	80
Information Technology				
 Downtime of Wide Area Network in Field Offices (hours)	175	108	53	150
 Average time to resolve clients' IT requests (hours)	5	4.3	4	4

.. = data not available, ADB = African Development Bank, ADF = African Development Fund; IT=Information technology; UA=Units of Account.

¹ The premature attrition rate can be measured in different ways. The definition used here uses the percentage of professional staff leaving the Bank within the first three years of contract in comparison to total professional staff leaving the Bank in the same period.

Source: African Development Bank.