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# **EUROPEAN EXTERNAL ACTION SERVICE**



Crisis Management and Planning Directorate

# Working document of the European External Action Service

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For your information, the EEAS/CMPD herewith distributes the "General Annual Report on ESDC Activities – academic year 2017/2018" which has been adopted by the ESDC Steering Committee on 28 September 2018.



General Annual Report on ESDC Activities 2017-2018

A YEAR OF ACCOMPLISHMENTS

# **European Security and Defence College**

**Doc: ESDC**/2018/152 REV6 **Date:** 28 September 2018

**Origin:** ESDC Executive Academic Board

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# **Acronyms**

AKU	Autonomous Knowledge Unit
BOEI	Basic Officer Education Institution
CART	Comprehensive Annual Report on Training
CBRN	Chemical, Biological, Radioactive and Nuclear
CEPOL	European Union Agency for Law Enforcement Training
CMPD	Crisis Management and Planning Directorate
CPCC	Civilian Planning and Conduct Capability /EEAS
CSDP	Common Security and Defence Policy
CFSP	Common Foreign and Security Policy
CIVCOM	Committee for Civilian Aspects of Crisis Management
CSDP DocSch	European Doctoral School on the Common Security and Defence Policy
EC	European Commission
EEAS	European External Action Service
ENTRi	Europe's New Training Initiative for Civilian Crisis Management
EPLO	European Peacebuilding Liaison Office
EHEA	European Higher Education Area
eLCIP	e-Learning, Cyber Security and Internet Performance
ESDC	European Security and Defence College
EU	European Union
EUMTG	European Union Military Training Group
EUROMIL	European Organisation of Military Associations
EU ISS	European Union Institute for Security Studies
FPI	Foreign Policy Instrument
FSJ	Freedom Security and Justice
EAB	Executive Academic Board
ETEE	Education, Training, Evaluation and Exercise
IG	Implementation Group in support of Military Erasmus
UN ITS	United Nations Integrated Training Service
MS	Member States
PDT	Pre-Deployment Training
PSC	Political and Security Committee
SNE	Seconded National Expert
SSR	Security Sector Reform training (EAB SSR)
SC	Steering Committee
SSR	Security Sector Reform
SQF-MILOF	Sectoral Qualifications Framework for military officers
UN DPKO/DFS /ITS	United Nations Department of Peacekeeping Operations/ Department of Field Support / Integrated Training Service
UNLOPS	United Nations Liaison Office for Peace and Security
WG	Working Group
WGMOT	Working Group on CSDP Missions and Operations-related Training

# Foreword by the Head of the ESDC

At the end of each academic year, it is time to look back and see what we have achieved. This is not an empty exercise, but should serve as a basis for learning from what we have done and seeing what can still be improved. So even if the layout of this GAREA 2017-2018 has changed a bit compared to previous versions, it still serves the same purpose: to provide recommendations for improvements at the end of our cycle of activities.



Head of the ESDC Mr Dirk Dubois

The 'new' approach doesn't stop at including some pictures and graphics to give the document a more attractive look; we also aim to make the text shorter and more synthetic, providing only the most relevant elements. In the recommendations for improvements, we also strive to avoid expressions like 'continue to', as these are not really improvements, but 'business as usual'. If you want to know what we will continue to do, we invite you to have a look at the previous GAREA 2016-2017.

In many ways, the academic year 2017-2018 has been a breakthrough year, a year of achievements, as indicated by the subtitle of this report. First of all, it is a year in which the ESDC's human resources have started to catch up again with the number of training activities. As our new recruits are just now starting to arrive, the real impact will only be noticeable in the next academic year.

One small but tangible result of the new staff's arrival is the ESDC's increased presence on social media with its own Facebook page and LinkedIn profile. A communication strategy has been developed to optimise the use of these tools, taking into account the still limited resources available.

It was also the year in which the Member States entrusted the ESDC with a major new task to provide more education and training opportunities in the field of cyber security and defence. We have only just started work on this, but hope to be able to deliver on this new mandate by the end of 2018 and to reach full operational capacity by April 2019.

More and more training providers from literally across the globe are interested in working with the ESDC and the number of network members and associated network partners is growing steadily.

This academic year has also been the year in which we started to implement the new training policy relevant to Common Security and Defence Policy (CSDP), in which the ESDC has been given a crucial role. We have contributed to the work on setting up an EU Civilian Training Group and fully intend to support this group in the same way as we have done for its military counterpart.

Despite the new challenges and tasks, the College has maintained its main characteristics as a network of training providers of the Members States, for the benefit of the Member States and the EU institutions, and in support of the external policies of these actors.

Writing all this down, I realise how much still remains unfinished and is evolving quickly. On a personal level, I am honoured that the Member States have prolonged my mandate as the Head of the College until 2022, so that I can work further on these topics and bring them to a successful conclusion.

August 2018, Brussels

### **ESDC** mandate

The legal basis of the European Security and Defence College is <u>Council Decision (CFSP)</u> <u>2016/2382</u> establishing a European Security and Defence College (ESDC), amended by <u>Council Decision (CFSP)</u> <u>2018/712</u>.

The ESDC is organised as a **network** bringing together civilian and military institutes, colleges, academies, universities, institutions and other organisations dealing with security and defence policy issues within the Union. It has a unique setting within the CMPD structures in the EEAS and comprises of **four pillars**, namely the Steering Committee (SC), the Executive Academic Board (EAB), the Head of the ESDC and the ESDC Secretariat.



# The Steering Committee (SC)

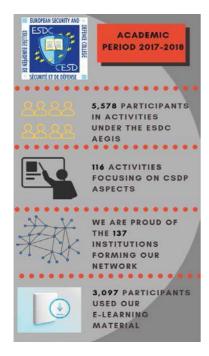
The SC, constituted of representatives of the MS, is responsible for the overall coordination and direction of ESDC training and education. During the 2017-2018 academic year the SC held six meetings.

On 6 February 2018, the SC decided to create a **Cyber ETEE** (Education, Training, Evaluation and Exercise) platform nested within the ESDC and asked the ESDC Head to proceed with all the necessary actions therein. The SC received information concerning the support of the Commission and European Defence Agency (EDA) for the platform and played the prime role in the identification of the project's phases and functions. The Committee also contributed to the amendment of Council Decision (CFSP) 2016/2382 and the ESDC budget, in order to include the new mandate. In addition the Committee decided by consensus to recommend the prolongation of the mandate of the current Head of the ESDC for a maximum

period of four years following his initial contract. The decision to prolong the contract of the current Head was taken before the position was opened to other candidates and was based on the both the merits of the leadership as well as on the need for continuity in a period in which the ESDC is facing new challenges. During this process, it was suggested that a clear procedure should be established for future use, in order to avoid the creation of automatism.

Further to the above and in line with its foreseen responsibilities, the SC regularly agreed the standard curricula for ESDC courses and took note of the evaluation reports for training activities organised under ESDC auspices. The Committee also approved the academic programme and allocation of resources and adopted a procedure for membership of the ESDC network. Finally, it approved the annual budget and granted the Head of the ESDC a discharge concerning the prior budgetary period.

# The Executive Academic Board (EAB)



The wider ESDC network now comprises 132<sup>1</sup> members, plus five institutions from outside the Member States with the status of Associated Network Partner.

During the last academic year, the EAB met four times. The first meeting was held in September 2017 and was dedicated to the evaluation of the previous academic year and endorsement of the GAREA 2016-2017. In November 2017, back-to-back with the annual Network Conference, the Board discussed the latest CFSP/CSDP developments. In February 2018 the meeting focused on the ESDC curricula review and revision. Finally the 'EAB Programming Meeting' for the academic year 2018-2019

<sup>&</sup>lt;sup>1</sup> A complete overview of the wider ESDC network can be found in Annex 1.

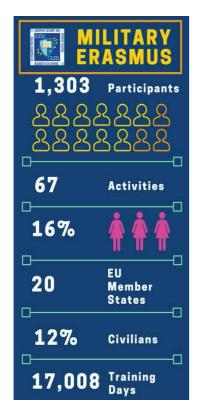
and the High-Level Course review took place in Larnaca (CY).

The EAB continued to meet regularly in its project-focused configurations:

- the Implementation Group in support of the implementation of the European Initiative for the Exchange of Military Young Officers / Military Erasmus (IG)
- the Board on Security Sector Reform training (EAB SSR)
- the e-Learning, Cyber Security and Internet Performance (eLCIP) Board
- the Working Group on CSDP Missions and Operations-related Training (WGMOT)
- the Working Group on the European Doctoral School on the Common Security and Defence Policy (CSDP DocSch)

For the second consecutive year, the ESDC in cooperation with the Cyprus Ministry of Defence coordinated several Erasmus+ Agreements between the members of the ESDC network, military academies and civilian universities. In two events organised in Nicosia (CY), on 11-15 December 2017 and 17 May 2018, Erasmus+ Agreements were concluded among others between the University of Cyprus, Open University of Cyprus, University of Nicosia, European University Cyprus, Maynooth University/Edward M Kennedy Institute Ireland, Theresian Military Academy Austria, and Hellenic Naval and Air Force Academies. The ESDC's ambition is to further promote best practices, enhancing synergies and facilitating the exchange of trainers and trainees between the network members.

## Implementation Group (IG)



The overall goal of the group is to harmonise the European Union Basic Officer Education and to increase **interoperability**, in order to promote a European Security and Defence Culture, spreading the idea among the cadets/students that current and future challenges can be better managed together. This goes hand in hand with education on the Union's CSDP.

The IG met four times during the previous academic year. More 'common modules'2 have been created, reaching a total number of 37, with 11 of them being structured into an international semester. The IG promoted the creation of a similar semester for naval and air force academies, military technical universities and military medical academies. During the last academic year, 67 activities took place under the initiative, with the total number of

training days being almost tripled in comparison to the previous academic year<sup>3</sup>.

The **CSDP Olympiad** was created in 2012 with the aim of improving cadets'/students' understanding of the CSDP through participation in a European-level competition.

Held for the fourth time in 2018, it is considered to be the flagship of the European Initiative for the Exchange of Young Officers. The fourth edition took place in Bulgaria under the auspices of the Bulgarian Presidency of the Council of the EU with support from the ESDC and IG. The competition is multi-layered, including an essay



<sup>&</sup>lt;sup>2</sup> Common module: a training session open to cadets from others academies involved in the initiative. The module description undergoes a long procedure before being adopted. As soon as the status of 'common' is reached, it is easier for the module to be implemented into the national curricula. For more information please visit http://www.emilyo.eu/.

<sup>3</sup> An overview of the MS' participation in activities under the initiative can be found in Annex 2.



competition on a CSDP-related topic and proven knowledge of CSDP issues.

The Vasil Levski National Military University in Veliko Tarnovo (BG) hosted 38 cadets/students from 13

Member States (Austria, Belgium, Bulgaria, Cyprus, Estonia, Germany, Greece, Hungary, Italy, Poland, Romania, Slovakia and Spain). Cadet Nikola SAVIC, from the Theresan Military Academy in Austria, was awarded the first place in the cover page competition, while Cadet Matthias KERN, from the same institution, won the essay competition with his paper entitled 'The Role of CSDP in Border Protection'. The winner of the fourth CSDP Olympiad was Cadet Kacper KASPRZAK from the Military University of Technology in Warsaw.

The international semester consists of 11 common modules. It was developed by the Polish Military University of Land Forces-led strategic partnership of five military academies from Austria (Theresian Military Academy), Czech Republic (University of Defence), Hungary (National University of Public Service), Poland and Romania ('Nicolae Bălcescu' Land Forces Academy), and co-financed by the Erasmus+ Programme.

It is the first such comprehensive solution answering the call for more internationalisation and synchronisation of European officer basic education. The complete programme of 11 common modules supported by e-books, e-learning courses and study material is made available for implementation by any



EU military education institution. It addresses the topics common for any future officer regardless of their service, branch or specialisation.

Its structure and blended mobility character allows flexibility in integration, which is so much needed for military education systems. In 2018 Greece, Poland and Romania implemented this international semester in their national curricula as it

stood, and other Member States took on adapted certain modules according to their needs.

Since the international semester as developed focuses more on land forces rather than other services, the IG decided to prolong its quarterly meeting by one day, the second day being dedicated to mainly air force, medical, naval, and technical BOEIs in order to bring them more and more on board.

The annual international Military Academic Forum (iMAF) in support of the 'Military Erasmus' was organised by NUPS (National University of Public Service, Hungary) in Budapest from 18-21 June 2018 with support from Austria, Czech Republic, Poland and Romania. The Head of the ESDC was one of the keynote speakers at its opening. The main topics of iMAF 2018 were identification of the new threats we are facing, how we can define military tasks in the changing security environments and the need to change basic military education to respond to new threats and challenges. Further events in support of the initiative were the meeting concerning life-long learning (line of development 7) in Brno (CZ) in September 2017 and the EMACS (European Military Academies Commander Seminar) in October 2017 in Tartu (EE).

### Security Sector Reform Board (EAB SSR)

The ESDC EAB SSR is a response to the request to enhance Security Sector Reform (SSR) expertise through a **training mechanism** within the EU and aims to optimise the coordination and coherence of EU SSR training. As outlined in the EU-wide strategic framework on SSR, the EAB SSR continues to cooperate closely with the EU task force on SSR, and with representatives from the relevant EEAS and Commission services, through its courses, meetings and seminar series (see also SSR seminars below). <sup>4</sup> In 2017-2018 three board meetings and EU SSR seminars took place in Brussels.

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<sup>&</sup>lt;sup>4</sup> The EAB seminar series began in 2014 and identified the need for a single overarching EU SSR concept, linking the Commission's SSR activities with CSDP. This lay the groundwork for the process of the Joint Communication of

Following the EU-wide strategic framework, cooperation between the ESDC and relevant Commission services continues to reflect the 'EU-wide approach' through training. The curricula for the basic, core, and in-mission course on SSR are aligned accordingly and a basic course on SSR training is now organised on a regular basis in close cooperation with DG NEAR.

# e-Learning, Cyber Security and Internet Performance Board (eLCIP)

The eLCIP Board configuration met twice during the academic year and its main focus related to the establishment of the Cyber ETEE platform. Due to the new tasks concerning the cyber dimension of the ESDC, the Board proposed a **refocus of the mandate**. In its meeting of 28 June 2018, the SC decided to rename the eLCIP configuration EAB.CYBER and to redistribute the responsibilities of the eLCIP Board between the overall Board and the EAB.CYBER.

During the academic year, several new Autonomous Knowledge Units (AKU) were created and older AKUs were updated <sup>5</sup>. Network partners and EU institutions contributed to the further development of our preparatory e-learning tool, which currently consists of learning units and confirmation tests.

# Working Group on CSDP Missions and Operations-related Training (WGMOT)

The WGMOT met twice during the last academic year. With the endorsement of the 'EU Policy on Training for CSDP' in April 2017 the role of training has gained weight, especially in conjunction with the duty of care aspect. In this line of thought, the WGMOT is currently reviewing the course curriculum of the practical five-day 'Hostile Environment Awareness Training' (HEAT) and is reconsidering its mandatory nature in addition to the existing computer-based Hostile Environment Security Training (e-HEST), which provides a minimal standard but by no means

the European Parliament and the Council JOIN (2016) 31 of 5 July 2016 (4) and the related Council conclusions 13999/16 of 14 November 2016 (4).

<sup>&</sup>lt;sup>5</sup> An overview of the AKUs can be found in Annex 3.

replaces a practical training. This work is (or at least should be) based on and coordinated with the efforts made by ENTRi.

# Working Group on the European Doctoral School on the CSDP

In the framework of the initiative for the European Doctoral School on the CSDP, a number of developments have taken place during the last 12 months. The Working Group has put together a **charter** that defines the different lines of the project for the network institutes and **procedures** that guide the implementation of the charter by the Working Group.

In the configuration of 'lines of development', sub-groups are notably preparing a European database of resource personnel for advising PhD students on CSDP, a summer university dedicated to the CSDP for these students and other forms of support, including financial, for doctoral research on CSDP topics.



Third DocSch WG meeting, 19-20 February 2018, Brussels

The Working Group also works on establishing partnerships, both within the network (e.g. supported through Erasmus+) and outside the network (e.g. sponsorship by private companies interested in CSDP developments), with a view to facilitating the mobility of knowledge and researchers in doctoral curricula through grants or fellowships, for instance. The Doctoral School launched its first call for applications on 10 July 2018. To date, approximately 42 academic and research institutes from 17 MS as well as EU agencies have expressed an interest in taking part in this unique initiative for implementing a European Doctoral School on CSDP.

# **Embracing new challenges**

# **Cyber ETEE platform**

On 6 February, the SC took the decision to establish a Cyber ETEE platform within the ESDC structures (<u>see above</u>). This decision was based on a feasibility study commissioned by the EDA and a collegiate view by the EU Military Committee.

The Cyber ETEE platform shall provide cyber security and defence training among the civilian (including police) and military personnel, as identified by the EU Military and Civilian Training Groups, and upscale the training opportunities for the Member States.

During the academic year, two out of six additional staff were recruited for the Cyber ETEE platform. Currently the ESDC is analysing the information provided by the MS concerning potential education and training activities which are currently run at national level and could be brought under the umbrella of the ESDC.

## Sectoral Qualifications Framework for military officers (SQF-MILOF)

At the end of 2017 the ESDC launched the second phase of developing the Sectoral Qualifications Framework for the military officer profession (SQF-MILOF), following up on the request from the EU Military Committee (EUMC). Initiated several years ago for young officers at the beginning of their career, the ESDC will finalise this scheme by building on the initial work to frame learning throughout the entire military officer career.

The development of the SQF-MILOF will be carried out by the SQF-MILOF WG, a dedicated ESDC ad hoc Working Group composed of national representatives. The kick-off meeting was held on 11 June 2018, when the group discussed its rules of procedure, charter, programme of work and development working model.

When completed, the SQF-MILOF will offer Member States a cross-referencing tool for military qualifications, so that qualifications obtained in one Member State can be compared with similar qualifications awarded by another Member State.

# Implementation of the ESDC training concept

During the 2017-2018 academic year, the ESDC ran 116 activities <sup>6</sup> in total, not counting the Military Erasmus activities on purely military subjects. In 2017-18, 5 578 participants benefited from activities under the ESDC auspices. These activities included 74 courses consisting of an obligatory e-learning phase followed by a residential course.

Each year the ESDC identifies the **forthcoming training priorities** as expressed directly by Member States represented in the SC. At the same time, the ESDC also receives information from the EUMTG and CPCC concerning the training needs for both military and civilian training.

Analysis of the data provided allows effective allocation of the available resources to activities with the most added value for Member States. The unique setting of the College within the EU structures enables it to draw on the expertise of EU officials as well as members of academia, thus incorporating all **recent developments** into its training programmes.

The ESDC curricula have a maximum validity of two years. The process begins during the EAB meeting in November when the ESDC network members are invited to review the curricula, based on developments in the CSDP, new concepts and the lessons learnt from CSDP missions and operations. The reviewed course curricula are endorsed during the EAB meeting in February and approved by the SC. An overview of the ESDC curricula, including the ones reviewed in February 2018, can be found in Annex 5.

 $<sup>^{6}\,</sup>$  A consolidated overview of the ESDC activities can be found on Annex 4.

## **CSDP High-Level Course**

The 13th CSDP High-Level Course (HLC) 2017-2018 'Johan Willem Beyen' addressed the main CFSP/CSDP policies, developments and trends and provided a forum for in-depth debate on current and emerging CSDP issues for senior civilian and military officials.

The course consisted of four residential modules of one week each in Brussels (BE), London (UK), Sofia (BG) and Larnaca (CY), preceded by related e-learning modules. The overall interactive approach of the course provided 72 participants with an in-depth understanding of the different aspects of the CSDP within the larger framework of the CFSP.



Although the co-financing of the HLC modules was increased significantly to facilitate a higher level of participation by faculty members, this did not lead to more faculty members being present during the modules. The new administrative instruction for 2019 should make it clear that the additional co-financing should in the first place be used for the travel and accommodation of faculty members in order to achieve a higher level of quality interaction of the participants with experienced trainers.

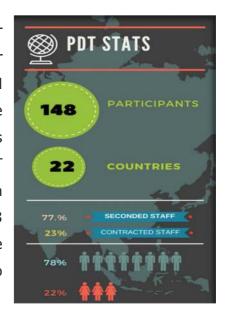
### **CSDP** orientation courses

The ESDC ran **eight** CSDP orientation courses in Brussels (BE), Bucharest (RO), Rakitje (HR), Thessaloniki (EL) and Vienna (AT), enabling training on CSDP matters.

In particular, participants were given an overview of the CSDP institutional framework, current policies, as well as structures and processes. They also had the opportunity to create a network of people working in the field of CSDP. It must be highlighted that depending on the interests of the training provider, the orientation course may have a specific regional or thematic focus.

## Pre-deployment training (PDT)

After the adoption of the 'EU Policy on Training for CSDP' in April 2017, PDT has become mandatory for all future mission/operations staff, including seconded and contracted staff. In order to harmonise with the recruitment cycle of the CPCC, the ESDC has increased the number of courses and changed the PDT course timing from the end to the beginning of each month. The ESDC is currently conducting a level 3 evaluation, addressed all course to former participants, and a level 4 evaluation, addressed to the mission/operation management.



### Specialised courses and in-mission training



During 2017-2018 the ESDC continued to run specialised courses on horizontal issues, whilst skills-based courses complemented the academic calendar. A broad range of training activities were offered by members of the ESDC network covering topics such as strategic planning for mission and operations, cyber security, hybrid threats, political and legal advising, maritime security and gender.

Several courses were also conducted on the EU integrated approach, crisis management, recovery and stabilisation strategies and conflict prevention including e.g. on SSR, conflict analysis and mediation support. Furthermore, the ESDC held tailored in-mission courses on mentoring and advising in cooperation with EUPOL COPPS Palestine and the EU Advisory Mission

(EUAM) Ukraine, and a course on field security with the EU Monitoring Mission (EUMM) Georgia.

The human rights and gender perspective continues to be mainstreamed into the ESDC training programme. The programme offers specialised courses with a focus on integrating a gender perspective into missions and operations. To further enhance professional skills of current and potential mission members a new course addressing sexual and gender-based violence in conflict was added.

### Pilot courses / activities

During the academic year 2017-2018, the following pilot training activities were held under the ESDC aegis:

From September 2017 to May 2018 the ESDC in cooperation with EU Military Staff (EUMS) conducted the pilot **Advanced Modular Training** (AMT), providing senior military officers and civilian equivalents with the right skills and knowledge to perform their duties in the CSDP environment. The modules were held in Brussels (EUMS, BE), Stockholm (SWEDINT, SE) and Thessaloniki (HSJWC, GR).

In addition, an in-mission-training initiative on 'Mobile Safety and Field Security' was tested as a pilot activity by the EUMM Georgia in Tbilisi (GE) in October 2017.

The Bulgarian Diplomatic Institute in cooperation with G.S. Rakovski National Defence College and the Crisis Management and Disaster Response Centre of Excellence (CMDR COE) offered a pilot course on 'Disaster Relief in the CSDP Context' in Sofia (BG) in December 2017.

A high-level pilot activity on 'Cyber Security and Defence for Senior Decision Makers' was also organised by the EDA and the German Command and Staff College (Führungsakademie der Bundeswehr) in Hamburg (DE) in January 2018.

The Crisis Management and Disaster Response Centre of Excellence (CMDR COE) together with the Bulgarian National Defence College offered a pilot course on 'Climate Change and Security' in Sofia (BG) in April 2018.

A train-the-trainers pilot course on 'Investigating and preventing sexual and gender-based violence in conflict environments' offered by the German Police College in Baden-Württemberg took place in June 2018 in Böblingen (DE).

The Centre for Security Studies (KEMEA) of the Greek Ministry of Interior organised a pilot course on 'Critical Infrastructure Protection in CSDP Environment' in Athens (GR) in June 2018.

### **ESDC** outreach

## **Links with International Organisations**

### **United Nations (UN)**

The EU and the UN are continuing cooperation on ESDC training on e.g. SSR, gender and human rights, protection of civilians, peacebuilding, peacekeeping, mediation, and the CSDP High-Level Course. UNLOPS continues to contribute to ESDC predeployment training and ESDC SSR seminars.

The ESDC also remained committed to supporting the course on 'Strengthening the UN-EU Strategic Partnership on Peacekeeping and Crisis Management: Priorities 2015-2018' coordinated by EEAS-CMPD and has contributed to the draft document on 'Reinforcing the UN-EU Strategic Partnership on Peace Operations and Crisis Management: Priorities 2019-2021'. As a result, closer contact between ESDC and the UN DPKO/DFS ITS should be set up.

### North Atlantic Treaty Organization (NATO)

At the initiative of the NATO Joint Force Trainer/Allied Command Transformation, the ESDC focused on identifying common areas of interest. The aim was to ensure complementarity among training providers offering courses to both NATO and EU audiences via cooperation with multinational Centres of Excellence and Partnership for Peace (PfP) Training Centres.

The ESDC also invited the NATO International Military Staff to attend the SQF-MILOF WG and contribute to the development of the package of documents. Cooperation in this context will extend to the NATO Training Group – Individual Training and Education, which launched a similar initiative in NATO.

In June 2018, the Head of the ESDC attended the NATO Defence College's **Conference of Commandants** in Zagreb.

The ESDC participated in the NATO Annual Discipline Conference for Military Contribution to Peace Support (MC2PS) presenting its objectives and role in the

integrated approach the European Initiative. The EU Initiative for the Exchange of Young Officers (Military Erasmus) was presented, as the created curricula could be used as reference curricula for the NATO training environment's basic-level training.

#### **Centres of Excellence**

The ESDC Secretariat explored cooperation with the Civil-Military Cooperation Centre of Excellence (CCOE) in The Hague. The CCOE is a multinational organisation willing to cooperate with the EU to enhance EU-NATO cooperation. The CCOE's areas of interest very much favour EU-NATO cooperation on training for resilience, integrated approach, stabilisation and hybrid threats.

The ESDC participated in a meeting with relevant **NATO Maritime Centres of Excellence** to further work on the implementation of the Joint Declaration on EU-NATO cooperation – Common Sets of Proposal action 7.2. The meeting has provided the grounds on which to take the cooperation forward by sharing relevant programmes, planned dates of workshops and reciprocal invitations to maritime security training events.

The Head of the ESDC participated as keynote speaker in the sixth **Annual Interagency Interaction in Crisis Management and Disaster Response Conference** organised in Sofia (BG) on 5-6 June 2018 by the Crisis Management and Disaster Response Center of Excellence (CMDR COE), which is part of the ESDC network.

# Engaging with regional security organisations and strategic partners of the EU

The ESDC continued to support activities in third countries, facilitating the neighbourhood policies and the association process of countries to the EU. During 2017-2018, training providers from the ESDC network have included numerous third countries in CSDP training activities. In June 2018, the ESDC SC updated the list of courses which could be opened to participants from third countries, addressing a heightened interest expressed by partner countries.

Further to the above, the ESDC supported specialised activities, built around or based on the traditional ESDC CSDP orientation course, as follows:

### **EU-China CSDP Orientation Seminar**

The EEAS hosted the EU-China Seminar on Security and Defence in Brussels, from 13 to 17 November 2017. This seminar was organised by the Crisis Management & Planning Directorate (CMPD) together with the ESDC.

The seminar fostered exchanges between defence and security experts from the EU institutions, Member States and from the Chinese People's Liberation Army, and raised mutual awareness of each other's policies and objectives. Furthermore, it allowed concrete areas of practical cooperation in security and defence to be identified.

# Training programmes for the Western Balkans region and the Eastern Partnership countries

The training programmes for the Western Balkan partners and the Eastern Partnership took place from August to October 2017 (Western Balkans) and from December 2017 to April 2018 (Eastern Partnership). Both training programmes were co-hosted by the European Commission (TAIEX). The programmes remain the CSDP flagship projects for these regions and - based on the evaluation reports – should be repeatedly conducted at least once a year.

### CSDP training dedicated to South American countries and Mexico

The CSDP appears as a promising area for deepening dialogue and cooperation with the regions and countries that share common values with the EU and are able - and willing - to support the EU crisis management efforts. Under the auspices of the ESDC and supported by CESEDEN (Centro Superior de



Madrid, July 2018

Estudios de la Defensa Nacional, Spain), the EEAS organised a second CSDP Seminar European Union – South America and Mexico in Madrid in July 2018.

Senior representatives of defence, diplomacy and law enforcement structures from ten countries from Latin America (Argentina, Brazil, Bolivia, Chile, Colombia, Ecuador, Paraguay, Peru, Uruguay and Mexico) exchanged views with EU speakers, academics and other participants from Croatia, Malta, Spain and Romania.

The seminar brought an important contribution to the enhancement of dialogue with Latin America countries on security and defence and raised the awareness of the participants from South American countries and Mexico about the EU CSDP, its instruments and functioning as well as possibilities for cooperation.

### ESDC engaging in international fora

The Head of the ESDC participated in the ASEAN Regional Forum (ARF) Heads of Defence University, Colleges and Institutes Meeting (HDUCIM), which took place in Manila, the Philippines in September 2017. Delegations from Bangladesh, North Korea, Japan, Laos, South Korea, Thailand, USA, Vietnam, Cambodia, Canada, China, Indonesia, Russia, Singapore, Australia, India, Myanmar, Pakistan and Sri Lanka and others took the floor, giving an overview of their respective academies and the contribution that they make to confidence building in the region through defence diplomacy. The participation of the ESDC for the first time was largely appreciated by many delegations, including by the ASEAN Secretariat representatives, since it underpinned the role of the EU as a global security provider in the region.

Furthermore during the same month the ESDC was officially tasked with representing the EEAS and was honorary guest speaker on the opening panel of the 23rd conference of the International Association of Peacekeeping Training Centres (IAPTC) which took place in Cairo, Egypt. Training methodology was the focus of this event with 270 participants representing 110 organisations. Interactive training methodologies for adequate adult learning were discussed in great detail in the various working groups.

In November 2017 the ESDC presented its training programme at a **Conference on Development of a System for Seconding Civilians to International Missions** (OSCE, EU and UN) in Belgrade, Serbia. The discussion concerned human and

institutional capacities for mission deployment of civilians. The peacekeeping operations centre of the Serbian Armed Forces highlighted the importance of UN Security Council Resolution 1325 and integrating a gender perspective in missions and operations as well as mediation support as part of training prior to deployment.

In April 2018, the ESDC presented its organisation and activities at the 117th **EUROMIL Presidium** meeting. Given its relevance for ESDC, specifically for the development and promotion of the SQF-MILOF, the EUROMIL was invited to participate in the kick-off meeting of the SQF-MILOF WG on 11 June 2018. The cooperation and exchange of expertise and experience between the two bodies will continue in 2018-2019.

The ESDC and CPCC participated in the sixth annual conference of the **European Association of Peace Operation Training Centres** (EAPTC) on 22-24 June 2018 in Geneva, co-hosted by the Geneva Centre for Security Policy (GCSP), the Centre for the Democratic Control of the Armed Forces (DCAF), the Geneva International Centre for Humanitarian Demining (GICHD) and the Small Arms Survey. The conference focused on 'Leading Innovation in Peace Operations: Strengthening Tomorrow's Performance'.

Further to the above, in June 2018 the ESDC participated in a conference organised by the EC in Brussels in order to improve and facilitate the work of the **EU CBRN Risk Mitigation Centres of Excellence**. The Centres of Excellence are progressively extending their training offers by combining assets (training facilities, curricula, trainers) from EU Member States with those of partner countries.

Moreover, in the process of building the Cyber ETEE platform's initial operating capabilities, the ESDC staff participated in high-level conferences and events, such as the Annual Cyber Conference (CyCon) in Tallinn, the NATO-EU Cooperative Cyber Defence Capacity Building in Lisbon, the international conference on Cyber Defence in Sofia, the Cyber Pilot Exercise 'Cyber Phalanx 2018' in Salzburg and the Cyber Defence Training & Exercise, Coordination and Support Platform in Lisbon. During these meetings the function of the College was explained and its role as a new actor in the area of cyber security was highlighted.

# Links with EU agencies

### **European Union Institute for Security Studies (EUISS)**

The ESDC continued to work in close cooperation with the EUISS, as a key member of the ESDC network. During the last academic period the EUISS provided lectures for residential training and contributed to the CSDP High-Level Course (providing experts for all residential modules and co-organising the module in Larnaca) and the ESDC Alumni Seminar 2018. In addition, the EUISS supported the CSDP DocSch configuration as a non-academic institution with sound CSDP expertise.

### **European Defence Agency (EDA)**

The Agency remains committed to supporting the ESDC residential training and contributed to the handbook projects. The EDA had a leading role in the establishment of the Cyber ETEE platform. Moreover, the Agency is represented in the CSDP DocSch configuration as a non-academic entity able to support CSDP knowledge via specialised training and expertise. Under the CSDP DocSch, the establishment of funded doctoral research fellowships at EDA is in its final phase of approval.

### **European Union Agency for Law Enforcement Training (CEPOL)**

As a member of the ESDC network, CEPOL cooperated closely with the ESDC on joint training activities (strategic planning of CSDP missions and operations) and during the process of CEPOL Strategic Training Needs Analysis (STNA) for law enforcement. On the basis of a Working Agreement concluded in 2017, the ESDC continued to offer e-learning units and its curricula to CEPOL courses, whilst CEPOL supported the ESDC with its specific knowledge on law enforcement.

Furthermore, in May 2018, the ESDC participated in the Steering Board of the newly-established 'CEPOL Knowledge Centre on CSDP Missions' which provides relevant training on this subject for its target audience.

## **ESDC** engaging with Commission-funded projects

The ESDC continued to support the Horizon 2020 projects 'Whole of Society Conflict Prevention and Peacebuilding' (WOSCAP) and 'Improving the Effectiveness of Capabilities in EU Conflict Prevention' (IECEU) and provided input to the final joint conference held on 8 November 2017 in Brussels. The conference presented results and recommendations on how to improve the EU's conflict prevention and peacebuilding support. The discussions concerned areas such as an integrated approach, effectiveness of EU missions and operations, potential for pooling and sharing in CSDP, civil-military cooperation in CSDP, inclusivity, local ownership and civil society perspectives in peacebuilding.

The 'European Union Police Services Training' (EUPST II) is in its second phase, which concludes at the end of 2018. As a deliverable the consortium has asked to hand over three curricula to the ESDC. These are standard values and personnel safety, human rights and gender, and negotiation and mediation. The material will be transferred into the ESDC standard curricula format focusing on learning outcomes. The third phase of EUPST is likely to include a more explicit civilian dimension (EUP(C)ST) and have a more targeted focus on areas relevant for CSDP.

'Gaming for Peace' (GAP), an interactive e-learning module developed following an Irish initiative from Trinity College Dublin, focusses on soft skills relevant for working in the international environment of peace operations. In parallel Trinity College Dublin has requested to join the ESDC network.

As member of the Steering Group of **Europe's New Training Initiative (ENTRi 3)**, the ESDC is following the implementation of the third phase of the project until its closure in May 2019. ENTRi's efforts are focused on the creation of off-the-shelf training packages, training of trainers, e-learning and the translation and distribution of the 'In-Control' handbook. Discussions on how the training packages are shared and stored, e.g. in Schoolmaster, are ongoing.

The ESDC took part in an experts meeting on the 'Shaping the Future of Peace Training in Europe and Beyond' project at the EPLO in Brussels. The consortium has set up a web platform (PeaceTraining.eu) which includes a roster of training

activities, training providers, trainers and a handbook. The consortium plans to link its material to ESDC and Schoolmaster when it moves into the next phase.

The ESDC also took part in the kick-off seminar of the 'European Union Security Sector Governance Facility', a consortium strengthening the EU's support for partner countries' security sector governance and reform processes. The project representatives were invited to the ESDC SSR seminars and the SSR Board will follow its activities.

#### Conferences and seminars

### **CSDP Annual Training and Education Conference**

For the second time in a row in this format, the ESDC organised its annual Network Conference together with the EEAS crisis management structures (CMPD, CPCC and EUMS) as the Annual Training and Education Conference 2018. The Egmont Institute (BE) hosted the event in the Egmont Palace in Brussels (BE) in November 2017. A total of 162 participants from EU bodies, Member States, CSDP missions and operations, representatives of Commission-funded projects and various training actors participated in the debates addressing the implementation of the EU Global Strategy on Security and Defence, strategic communication, hybrid threats, cyber and climate change as emerging policies/concepts in CSDP, the lessons identified from CSDP missions and operations and the implementation of the EU Policy on Training for CSDP.

#### **ESDC Alumni Seminar**

The ESDC and the EUISS jointly organised the sixth edition of the annual ESDC Alumni Seminar in Brussels on 22-23 February 2018 under the auspices of the Bulgarian Presidency of the Council of the European Union. The main purpose of the seminar was to promote a shared understanding of CSDP



ESDC Alumni Seminar, February 2018

among former participants of ESDC courses, keeping them in the loop of current developments in the field of CSDP.

### **SSR** seminars

As part of the implementation of the EU-wide strategic framework on SSR, the EAB SSR continues to cooperate closely with the EU task force on SSR (representatives from EEAS and Commission services) through the SSR seminar series. The developments discussed in the seminars aim to create synergies between policy and practice through training.

In 2017-2018 three seminars took place in Brussels and focused on various aspects of the operationalisation of EU-wide SSR. For example case studies such as the CSDP mission EUAM in Iraq, stabilisation support in Mopti (Mali), regionalisation in the Sahel and joint conflict analysis in Libya were considered. New developments in capacity building in support of security and development (CBSD) and assessment and evaluation linked to theory of change relevant for EU SSR action were also covered.

# Annual Meeting of Human Rights and Gender Adviser Focal Points in CSDP Missions and Operations

The ESDC took part in the 10<sup>th</sup> Annual Meeting of Human Rights and Gender Adviser Focal Points in CSDP Missions and Operations held on 28-29 June in Brussels (BE). The advisers further stressed the importance of making gender and human rights an essential part of generic pre-deployment training and they welcomed the ESDC's efforts on this. The advisers also requested more support in the form of training material and manuals for their in-mission training. As an initial outcome of the meeting, a train-the-trainer course for CSDP advisers was suggested by the German Police College in Baden-Württemberg.

### **Events organised together with partners**

The ESDC together with the Egmont Institute and the EUISS organised the 2017 Global Strategy PhD Prize. In November 2017, the jury awarded the prize to Dr Alice Pannier of Johns Hopkins University, for her dissertation on 'Franco-British Cooperation under the Lancaster House Treaties (2010) – Institutionalisation Meets the Challenges of Bilateral Cooperation'. Discussions concerning the relevance of this title for CFSP/CSDP led to a decision to revise the rules for the jury for future editions, so that the organising institutes will have a blocking vote.

Furthermore, in November 2017, the Austrian Institute for European and Security Policy (AIES) hosted its 21st **European Forum** at the Diplomatic Academy of Vienna. The event was held under the auspices of the ESDC and was entitled 'Towards a European Security and Defence Union'. The Forum was attended by more than 180 international participants. Since 2010, this conference has been part of the ESDC's academic programme.

In April 2018, more than 200 international experts in e-learning and software development met in Romania to discuss the latest trends in 'Advanced Distance Learning'. The purpose of the annual international scientific conference on 'e-learning and software for education' is to enable academia and research and corporate entities to boost the potential of technology-enhanced learning environments by providing a forum for the exchange of ideas, research outcomes, business cases and technical achievements. The ESDC chaired the panel on 'eEducation and eTraining in support for Security and Defence Studies'.

The ESDC supported two initiatives of the Institute of Research & Training on European Affairs (IRTEA): the 'EU Simulation Conference' and the 'European Security and Defence Forum 2018', both held in Athens (GR) in March and May 2018 respectively.

In July 2018 the ESDC supported in Brussels (BE) the conference on 'Jeux et Enjeux du Pouvoir', organised by the Egmont Institute and the Institut des Hautes Etudes de Défence National (IHEDN), France.

# Implementing EU policies

## **EU Training Policy relevant to CSDP**

In the EU Policy on Training for CSDP, it is emphasised that all CSDP training activities should reflect and promote EU principles and policies, namely support for democracy, the rule of law, human rights and international law.

This also includes EU policy and Council conclusions, UN resolutions linked to human rights, gender, international humanitarian law and refugee law.

It is also recognised that CSDP training is part of the global training architecture and should be compatible and complementary with training activities carried out by the UN, OSCE, NATO, AU, other international organisations or individual partner countries.

### EU Policy on Training for CSDI

"The European Security and Defence College (ESDC) shall provide training and education in the field of CSDP at the EU level, in order to develop and promote a culture of excellence, a common understanding of CSDP among civilian and military personnel and to identify and disseminate, through its training activities, best practice in relation to various CSDP issues."

# **EU Military Training Group (EUMTG)**

The ESDC has regularly attended and followed up on the meetings of the group. It also reported back to the group on Military Erasmus achievements and other training developments, contributing in the relevant discipline leaders' training requirements analysis (TRAs).

This has permitted the ESDC to raise awareness of the gaps identified from the EUMTG directly with the MS through its network. In particular, the ESDC invited the EU Military Staff to present to the IG the 21 EU Military Disciplines which are functional training categories in support of a military capability for CSDP military missions and operations. Consequently the Member States were invited to create new common modules inspired by these 21 disciplines, increasing their relevance for other EU military training initiatives.

An example of linking training discipline leaders to practitioners took place at the '10<sup>th</sup> Annual Meeting of Human Rights and Gender Adviser Focal Points in CSDP Missions and Operations', in which the Spanish discipline leader for gender

of EUMTG took part. The discipline leader is currently conducting a training requirements analysis on gender.

### **EU Civilian Training Group (EUCTG)**

During the spring of 2018, the ESDC closely followed and supported the development of the Terms of Reference of the EUCTG and the subsequent CIVCOM discussions. The EUCTG is part of the implementation of the training policy and the civilian capability development plan (CCDP), following the most recent Council conclusions on strengthening civilian CSDP on 18 May 2018.

The expected training areas can be found within the integrated approach, including core CSDP - civilian administration, rule of law, and police – and in cross-cutting areas throughout the conflict cycle including both conflict prevention and stabilisation measures. Many of these areas include expertise that can be found in the ESDC network, including for example SSR, mission support, mediation and dialogue, gender, political advising, leadership etc.

When determining the priority for the ESDC's academic programme, courses that cover either an identified Civ-Mil training requirement or a purely civilian training requirement could be considered for additional co-financing from the ESDC. The Head of the ESDC should propose an objective mechanism to take into account not only the yearly ESDC prioritisation exercise, but also recommendations coming from EUMTG or EUCTG or included in the CART agreed by the PSC.

# EU integrated approach to external conflict and crisis and conflict prevention

The EU Global Strategy for Common Foreign and Security Policy (CFSP) emphasises the integrated approach to external conflicts and crisis to build resilience, support sustainable peace and foster human security. It aims to further strengthen the way the EU brings together its institutions, expertise, and instruments for prevention, peacebuilding, crisis response and stabilisation in fragile and conflict-affected areas.

This includes diplomatic engagement, CSDP missions and operations, freedom, security and justice (FSJ), development cooperation and humanitarian assistance.

To avoid escalation of crises, more focus has been placed on preventive measures. The use of early warnings and conflict analysis to better understand how the EU can respond to the complexity and dynamics of conflict has been stressed. As a consequence, more training aims to demonstrate the conflict prevention viewpoint in CSDP missions as part of the integrated approach. To support such development skills on conflict analysis, mediation, negotiation and dialogue have been integrated to a larger extent in the ESDC training programme.

### **European Union Maritime Security Strategy**

In line with the provisions of Article 5.1 of the European Union Maritime Security Strategy (EUMSS) Action Plan, the ESDC mainstreamed the Maritime Security Strategy and its corresponding Action Plan as a **horizontal subject across several standard courses**. A specialised course on 'The challenges of securing maritime areas for the European Union' was offered during the last academic year by Romania in cooperation with Spain (October 2017), France (March 2018), Greece (April 2018, in the context of Military Erasmus) and Bulgaria (May 2018) with a total of 135 participants.

Moreover, the ESDC introduced maritime security as one of ten thesis topics in the context of the biannual CSDP Olympiad in 2018 and launched a procedure to set up strategic partnerships under Erasmus+ between naval academies. Seven academies from BG, ES, GR, IT, RO, PL and SE have already presented programmes expressing their interest. Additional dedicated meetings will be organised in the course of 2018-2019. In addition the Doctoral School on CSDP can be linked to specific points from the Action Plan.

# **EU Cyber Defence Policy Framework**

The ESDC remains committed to the implementation of the Cyber Defence Policy Framework. With the decision to establish a Cyber ETEE platform within the ESDC, the College becomes one of the driving factors in the cyber domain.

In the context of Military Erasmus, a Cyber Security Module has been integrated in the international semester which was fully implemented for the first time during the current academic year by the Hellenic Army Academy, the Polish Military University of Land Forces and the Romanian Land Forces Academy.

# Resource management

### The ESDC Secretariat

Due to the ever increasing number of training activities, the Secretariat was expanded, obtaining three additional training managers. The first position was filled at the end of 2017 (16 November) when the team was strengthened by an SNE from Romania, tasked among other things with handling the SQF project. However, the other recruitments took place quite late in the academic year. An e-learning manager seconded by Greece arrived in mid-May 2018 and a training manager on civilian focus seconded by Portugal joined on 16 June 2018.

In the meantime one SNE from Italy left the ESDC in mid-January 2018. He was replaced on 16 July 2018 by a training manager with a police background seconded by Sweden.

It must be noted that the arrival of the e-learning manager marked the presence of the ESDC on social media, namely LinkedIn and Facebook. A comprehensive **communication strategy** was therefore produced, in line with the principal quidelines and directives published by the EEAS and the EC on these issues.

Furthermore, additional recruitment procedures were initiated for three training managers dedicated to the Cyber ETEE platform. In this case, only two cyber experts, seconded by Cyprus and Germany, were successfully recruited (secondments starting in July and November 2018 respectively). The recruitment process for the third position is ongoing. As a result the platform's initial operating capability foreseen for September 2018 had to be pushed back for at least two months.

During the last academic period the ESDC received three **interns** who contributed successfully to the training delivered in the respective periods, as well as dealing with social media and administrative support. It must be noted that these internships were not financed by the ESDC budget. However, the ESDC explored funding possibilities and is in the process of establishing its own policy. The final provisions concerning this issue will be decided by the SC in September 2018.

### Financial management of the ESDC and its activities

The ESDC is financed via an operating grant from the CFSP budget, managed by the FPI. In February 2018, an external financial **audit** was carried out regarding the previous financial year and the respective report was submitted to the FPI and the SC. It must be highlighted that **no factual findings** have arisen from the procedure of verification of expenditure (expenditure coverage ratio 84.04%). The results of the auditing reflect that the organisational as well as the financial management set-up for implementation of the ESDC's action delivered the desired outcome.

The ESDC, being embedded in the EEAS structures and receiving substantial support from the EEAS, shares the costs of the training activities with the network members, training actors from the Member States or associated network partners. It must be noted that the ESDC *modus operandi* is **cost effective**, taking into account the outcomes of its action.

# Recommendations - Way ahead

The Steering Committee is invited to agree to the following recommendations for improving the functioning and the activities of the ESDC:

## **Functioning of the ESDC**

- The procedure for the prolongation of the mandate of the Head of the ESDC shall be described clearly in the next revision of the Council Decision establishing the ESDC (NLT 2020);
- 2. Propose an objective procedure to take into account recommendations from the EUMTG and (future) EUCTG alongside the yearly prioritisation exercise when establishing the co-financing of courses for the following financial year;
- Link more clearly the additional co-financing of the HLC-modules to lead to increased participation of faculty members in the administrative instruction for 2019;
- 4. The travel expenses and accommodation of the Chair of the EAB and of its configurations could be covered by ESDC, subject to prior approval by the Head of

- the ESDC, who will include a ceiling for the co-financing in the administrative instruction;
- 5. Consider the future status of the UK members of the ESDC network, taking into account the outcome of the Brexit negotiations.

### **ESDC EAB**

- 6. Promote the signing ERASMUS+ Agreements between the ESDC network members holding the ERASMUS+ charter as a good practice to enhance and facilitate the cooperation, synergies and exchange of trainers and trainees;
- 7. Identify ways of cooperating with the EUCTG and the EUMTG;
- 8. Identify how to best support the training requirements analysis process linked to the EUCTG and the EUMTG.
- 9. Send representatives and contribute to the activities of all the project-focused configurations;

### **ESDC EAB SSR**

- 10.SSR core and in-mission courses should be conducted for both CSDP and EU DEL personnel, to strengthen the link between security and development in fragile or post-conflict environments;
- 11.Emphasise during training the need for sound analysis of the overall picture and political context to support local ownership through good governance and accountability;
- 12.Develop methods for effective SSR implementation through mentoring and advising, leadership and communication skills, gender and human rights mainstreaming as well as risk management, monitoring and evaluation and theory of change;
- 13. Support through training new and existing missions with explicit and related SSR mandates upon request.

## eLCIP/EAB.CYBER

14. Set up the EAB.CYBER, develop rules of procedure and a consolidated work plan, ensuring Member State ownership of the process of creating the Cyber ETEE platform.

## **WGMOT**

- 15. In the PDT, include slots dedicated to lectures concerning military participants, possibly in parallel with other presentations on purely civilian topics;
- 16. Develop a HEAT curriculum that meets the minimum requirements set by the CPCC;
- 17. Develop train-the-trainer course;
- 18. Examine ways to support training for mission support personnel.

# **European Doctoral School on CSDP**

- 19. Endorse the principles contained in the charter of the European Doctoral School on the CSDP;
- 20. Identify academic and scientific research experts who would be willing to supervise or mentor doctoral research on CSDP;
- 21. Support the creation and organisation of a CSDP summer university;
- 22. Communicate on the Doctoral School to all stakeholders;
- 23. Support the identification and applications to external support opportunities, notably funding opportunities;
- 24. Encourage CSDP PhD students and researchers, and possibly their supervisors, by allowing a limited number of seats in ESDC courses, including the CSDP High-Level Course, as appropriate.

# **Implementation Group**

- 25. Encourage all Member States to adopt the existing international semester, preferably as a whole, in the curricula of their army academies;
- 26. Create a similar international semester for naval and air force academies, military technical universities, military medical academies, etc.;
- 27. Provide the opportunity for medium- to long-term exchanges of trainers/staff with a view to enhancing the exchange of best practices;
- 28. Develop joint degrees in basic officer education;

29. Encourage all Member States to adopt the legal framework which regulates the exchanges of young military officers (cadets).

# Working with projects

30. Ensure the handover of products and findings from EU-funded projects to the ESDC at the end of these projects, when appropriate.

\* \* \* \* \* \*

# The ESDC network

MS	Institute	Network	Military	CSDP
			Erasmus	Doctoral
AT	National Defence Academy (Vienna)	Jun-18		
	Study Centre for Peace and Conflict Resolution/ASPR (Stadtschlaining)	Jun-18		
	Austrian Institute for European and Security Policy/AIES(Vienna)	Nov-18		Acceding 17/18
	Austrian Police College/SIAK (Vienna)	Jan-18		
	Theresan Military Academy (Wiener Neustadt)		May-18	
BE	InstitutRoyalSupérieurde Défense (Brussels)	Jun-18		
	RoyalMilitaryAcademy (Brussels)		May-18	Acceding 17/18
	Egmont - The Royal Institute for International Relations (Brussels)	Jun-18		Acceding 17/18
	Belgian Federal Police Academy (Brussels)	Jun-18		
	University of Liège (Liege)			Acceding 17/18
	University of Ghent			Acceding 17/18
	Free University of Brussels (VUB), Institute for European Studies University of Leuven, Centre for Research on			Acceding 17/18 Acceding 17/18
ВG	Peace and Development (CRPD) CrisisManagementand Disaster Response Centre of Excellence (Sofia)	Jun-18		
	Diplomatic Institute (Sofia)	Jun-18		
	National Defence Academy (Sofia)	Jun-18		Acceding 17/18
	VasilLevskiNational Military University		May-18	
	Nikola Vaptsarov Naval Academy (Varna)		May-18	
CZ	University of Defence (Brno)		16-17	Acceding 17/18
CY	Open University of Cyprus (Nicosia)	Oct-16		Acceding 17/18
	Security and Defence Academy of Cyprus (Nicosia)	Nov-17		

MS	Institute	Network	Military	Annex 1 CSDP		
			Erasmus	Doctoral		
CY	European University Cyprus	Acceding July 2017				
	University of Nicosia (Nicosia)	Joined 2017		Acceding 17/18		
DE	Bundesakademiefür Sicherheitspolitik/BAKS (Berlin)	Jun-17				
	Centre for International Peace Operations (Berlin) Zentrum für international Friedenseinsätze (ZIF)	May-18				
	Command and Staff College of the German Armed Forces Führungsakademie der Bundeswehr (Hamburg)	Jan-18				
	Bundespolizeiakademie German Federal Police Academy (Lübeck)	Jul-18				
	Police College of Saden-Wuerttemberg State / Department for Foreign Assignments (Böblingen	Joined 2017				
	Landesamt für Ausbildung,Fortbildung und Personalangele- genheiten NRW Brühl)/ Department for International Police Missions of the LAFP in	Joined 2017				
	NRW Helmut-Schmidt University, Hamburg		May-18			
DK	Roskilde University			Acceding 17/18		
EE/LV/LT	Baltic Defence College (Tartu)	Jun-18				
EE	Estonian National Defence College		May 2018			
ES	Higher Centre for National Defence Studies/CESEDEN (Madrid) SpanishNavalAcademy	Oct-17	May-18			
	Spanish Air Force Academy		Oct-16			
	Spanish Army Academy		May-18			
FI	National Defence University (Helsinki) / FINCENT (Helsinki) Crisis Management	May-18 Jul-18				
	Centre/CMC Finland (Kuopio) Police University College of Finland (Tampere)	Jun-16				

	<u> </u>			Annex 1		
MS	Institute	Network	Military Erasmus	CSDP Doctoral		
	Laurea University of Applied Sciences (Espoo)	Sep-17				
FR	Institut des Hautes Etudes de Défense Nationale/IHEDN (Paris)	Apr-18				
	Ecoles de Saint-CyrCoëtquidan		Feb-18			
GR	HellenicDefenceCollege (Athens)	May-21				
	Hellenic Supreme Joint War College/ HSJWC (Thessaloniki)	Oct-17				
	Hellenic Army Academy	Jun-17	Feb-18	Acceding 17/18		
	Hellenic Air Force Academy		Apr-18	Acceding 17/18		
	HellenicNavalAcademy	Oct-17	Apr-18	Acceding 17/18		
	Hellenic Multinational Peace Support Operations Training Centre (Kilkis) University of Piraeus (Athens)	2017 2017		Acceding		
				17/18		
	University of Macedonia (Thessaloniki)	Jun-18	Nov-17	Acceding 17/18		
	Institute of Research &Training on European Affairs / I.R.T.E.A. (Athens)	May-18		Acceding 17/18		
	Center for Security Studies / KE.ME.A (Athens)	June-17		Acceding 17/18		
	Aegean Laboratory Memorandum of Diplomacy, Defence and Security (ALMODDS)	Acceding 17/18				
	University of Aegean			Acceding 17/18		
	University of Peloponnese, Dept. of Political Science and International Relations			Acceding 17/18		
	Ionian University, Laboratory of Language and Politics Athens University of Economics and Business, Dept. of International and European Economic Studies			Acceding 17/18 Acceding 17/18		
HR	International Military Operation Center (IMOC)	Oct-17				

MS	Institute	ESDC	Military	Annex 1 CSDP
	Hotitute	Network	Erasmus	Doctoral
HU	National University of Public Service (Budapest)	01/04/20 17	May-18	Acceding 17/18
ΙE	Edward M. Kennedy Institute for Conflict Intervention, NUI Maynooth	May-18		Acceding 17/18
	J7 Training Education Branch		Oct-16	
IE	Irish Army Academy		Oct-16	
IΤ	Centro Alti Studi per la Difesa/CASD Post-Conflict Operations Study Centre(Turin)	May-18 May-17		Acceding 17/18
	Naval Academy (Livorno)		Mar 13	
	EducationandTraining Command and School of Applied Military Studies	May-18	Mar-18	Acceding 17/18
	Carabinieri Officers Academy		Apr-17	
	Guardia di Finanza Academy		Jun-17	
	Italian Air Force Academy		May-18	
	University of Turin			Acceding 17/18
	Scuola Universitaria Superiore Sant'Anna, Pisa			Acceding 17/18
NL	Netherlands Defence Academy (Breda)	May-18	Apr-18	Acceding 17/18
PL	War Studies University (Warsaw)	Apr-15		Acceding 17/18
	General Tadeusz Kosciuszko Military Academy of Land Forces, Wroclaw; Faculty of Management		May-18	Acceding 17/18
	Polish Naval Academy		May-17	
	Polish Air Force Academy		May-18	
	Polish Military Universityof Technology		May-18	

				Annex 1
MS	Institute	ESDC Network	Military Erasmus	CSDP Doctoral
PT	National Defence Institute (Lisbon)	Nov-16		
	Direção-Geral de Recursos da Defesa Nacional,Divisão de Ensino e Qualificação			Acceding 17/18
RO	Carol National Defence University (Bucharest)	Feb-18		
	National Defence College (Bucharest)	Feb-18		
	National College of Home Affairs – Alexandru Ioan Cuza Police Academy	Dec-17	May-18	Acceding 17/18
RO	LandForcesAcademy(Sibiu)		Apr-18	
	MilitaryTechnical Academy (Bucharest)		Oct-17	
	Mircea cel Batran Naval Academy		Oct-17	
	AirForce Academy		May-18	
	Mihai Viteazu National Intelligence		Acceding 17/18	Acceding 17/18
SE	Academy(Bucharest) Folke Bernadotte Academy	Jun-18		
	(Stockholm/Sandö) Swedish Armed Forces International Training Centre/	Oct-17		
	SWEDINT (Stockholm) SwedishNational Defence University		Apr-18	Acceding 17/18
SI	CentreforEuropean Perspective/ CEP(Lokapri Mengšu)	May-15		
SK	Gen.MilanRastislavŠtefánik Armed Forces Academy (Liptovský Mikuláš)	Oct-16	May-18	
UK	Defence Academy of the United Kingdom (Shrivenham)	Jun-18		
Associated Network Partners	Geneva Centre for Security Policy/GCSP (Geneva)	May-18		
Turticis'	GenevaCentrefor Democratic Control of ArmedForces/DCAF— InternationalSecuritySector	Oct-17		
	Transparency International (Berlin)	Mar-17		
	Multinational Logistic Coordination Centre (Prague)	Acceding 17/18		
	Peace Support Operations Training Centre (PSOTC)	Acceding July-18		

 $<sup>^{*}</sup>$  The dates in the above table indicate either the last "contribution" of the Institute, either the date of its inclusion in the ESDC network.

Federal Ministry of Defence (Vienna)  Federal Ministry for Europe, Integration and Foreign Affairs  Federal Ministry of the Interior  Austrian Military Representation (Brussels)  AT Permanent Representation (Brussels)  CY Ministry of Defence (Nicosia)  DE Permanent Representation in Brussels  Ministry of Defence / Department for CSDP  EE Ministry of Foreign Affairs (Tallinn)  ES Ministry of Foreign Affairs (Madrid)  Ministry of Defence (Madrid)  Permanent Representative of ES to EU  FI Ministry of Interior  FR Permanent Representation in Brussels  GR The Hellenic National Defence General Staff (Greece)	
Federal Ministry of the Interior  Austrian Military Representation (Brussels)  AT Permanent Representation (Brussels)  CY Ministry of Defence (Nicosia)  DE Permanent Representation in Brussels  Ministry of Defence / Department for CSDP  EE Ministry of Foreign Affairs (Tallinn)  ES Ministry of Foreign Affairs (Madrid)  Ministry of Defence (Madrid)  Permanent Representative of ES to EU  FI Ministry of Interior  FR Permanent Representation in Brussels	
Austrian Military Representation (Brussels)  AT Permanent Representation (Brussels)  CY Ministry of Defence (Nicosia)  DE Permanent Representation in Brussels  Ministry of Defence / Department for CSDP  EE Ministry of Foreign Affairs (Tallinn)  ES Ministry of Foreign Affairs (Madrid)  Ministry of Defence (Madrid)  Permanent Representative of ES to EU  FI Ministry of Interior  FR Permanent Representation in Brussels	
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CY Ministry of Defence (Nicosia)  DE Permanent Representation in Brussels  Ministry of Defence / Department for CSDP  EE Ministry of Foreign Affairs (Tallinn)  ES Ministry of Foreign Affairs (Madrid)  Ministry of Defence (Madrid)  Permanent Representative of ES to EU  FI Ministry of Interior  FR Permanent Representation in Brussels	
DE Permanent Representation in Brussels  Ministry of Defence / Department for CSDP  EE Ministry of Foreign Affairs (Tallinn)  ES Ministry of Foreign Affairs (Madrid)  Ministry of Defence (Madrid)  Permanent Representative of ES to EU  FI Ministry of Interior  FR Permanent Representation in Brussels	
Ministry of Defence / Department for CSDP  EE Ministry of Foreign Affairs (Tallinn)  ES Ministry of Foreign Affairs (Madrid)  Ministry of Defence (Madrid)  Permanent Representative of ES to EU  FI Ministry of Interior  FR Permanent Representation in Brussels	
EE Ministry of Foreign Affairs (Tallinn)  ES Ministry of Foreign Affairs (Madrid)  Ministry of Defence (Madrid)  Permanent Representative of ES to EU  FI Ministry of Interior  FR Permanent Representation in Brussels	
ES Ministry of Foreign Affairs (Madrid)  Ministry of Defence (Madrid)  Permanent Representative of ES to EU  FI Ministry of Interior  FR Permanent Representation in Brussels	
Ministry of Defence (Madrid)  Permanent Representative of ES to EU  FI Ministry of Interior  FR Permanent Representation in Brussels	
Permanent Representative of ES to EU  FI Ministry of Interior  FR Permanent Representation in Brussels	
FI Ministry of Interior  FR Permanent Representation in Brussels	
FR Permanent Representation in Brussels	
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GR The Hellenic National Defence General Staff (Greece)	
Ministry of Foreign Affairs (Athens)	
HR Ministry of Foreign Affairs (Zagreb)	
Ministry of Defence (Zagreb)	
UK Foreign & Commonwealth Office (London)	
IE Permanent Representation in Brussels	
LV Ministry of Foreign Affairs (Riga)	
LT Ministry of Foreign Affairs (Vilnius)	
Ministry of Defence (Vilnius)	
LU Permanent Representation in Brussels	
MT Ministry of Defence (Valetta)	

		Annex 1
Institution	Lifelong Network Members	
NL	Ministry of Foreign Affairs (The Hague)	
	Ministry of Defence (The Hague)	
PL	Ministry of National Defence	
PT	Permanent Representation in Brussels	
	Ministry of Defence	
SI	Ministry of Defence (Ljubljana)	
EU	European Union Institute for Security Studies / EUISS	
	European Union Agency for Law Enforcement Training /CEPOL	
	European Union Military Staff / EUMS (Brussels)	
	European Defence Agency / EDA (Brussels)	
	EEAS / Strategic Communication (Brussels)	
	European Commission / DEVCO (Brussels)	
	European Commission / DG Education and culture, Unit B.1 - Higher Educat	ion

# European Initiative for the Exchange of Young Officers, Inspired by Erasmus Member States participating in 67 activities under the Initiative

MS	Total	Military Male	Military Female	Civilian Male	Civilian Female
AT	355	339	16	0	0
BE	23	20	3	0	0
BG	65	60	3	1	1
CY	35	35	0	0	0
CZ	62	52	10	0	0
DE	11	11	0	0	0
DK	0	0	0	0	0
EE	0	0	0	0	0
GR	164	104	25	20	15
ES	20	8	0	7	5
FI	0	0	0	0	0
FR	22	18	4	0	0
HU	41	38	0	3	0
HR	0	0	0	0	0
IE	0	0	0	0	0
IT	139	70	15	30	24
LT	14	14	0	0	0
LU	0	0	0	0	0
LV	2	2	0	0	0
MT	0	0	0	0	0
NL	16	14	2	0	0
PL	52	31	3	5	13
PT	1	1	0	0	0
RO	157	113	43	1	0
SE	0	0	0	0	0
SI	7	0	0	7	0
SK	13	0	0	9	4
UK	7	5	2	0	0
other	97	74	14	2	7
	Total	Military Male	Military Female	Civilian Male	Civilian Female
Total	1303	1009	140	85	69
%	100.0	77.4	10.7	6.5	5.3
Total Mil / Civ			1149		154
% Mil / Civ	100.0		88.2		11.8
Total Male / Female			1094		209
% Male / Female	100.0		84.0		16.0
Total Training Days			170	800	

# Overview of the Autonomous Knowledge Units in the ESDC eLearning system

No	Title	Author	Institute
1	History and Context of	Gustav	Geneva Centre for Security Policy
	ESDP/CSDP development	LINDSTROM	
2	The European Global Strategy (EGS)	Sven BISCOP	Egmont Institute, Belgium
3	Role of EU institutions in the field of CFSP/CSDP	Gunther HAUSER	National Defence Academy, Austria
4	CSDP crisis management structures and the Chain of Command	Jochen REHRL Galia GLUME	Austrian Ministry of Defence
5	Civilian and military capability development	Herbert SAILER Jochen REHRL	Austrian Ministry of Defence
6	CSDP Decision Shaping/Making	Jochen REHRL	Austrian Ministry of Defence
7	Impact of the Lisbon Treaty on CSDP	Pedro FERREIRA DA SILVA	The Military Academy, Portugal
8	Non-Proliferation of Weapons of Mass Destruction and their means of delivery	Consortium	The Federal Academy for Security Policy, Germany
9	The Security Implications of Climate Change	Consortium	UK Foreign and Commonwealth Office
10	The EU's mediation and negotiation capacities	Catriona GOURLAY	Finnish Foreign Ministry
11A	Gender and the UNSCR 1325	Sari KUOVO Taina JARVINEN	EEAS. CMPD
11B	Gender aspects of missions and operations	Annemieke DE LOS SANTOS	Spanish Ministry of Foreign Affairs
12	Maritime Piracy – Course for Newcomers to OHQ Northwood		OHQ Northwood
13	EU/Asia	Philomena MURRAY	University of Melbourne
14	EU/Africa	TBC	TBC
15	Objectives and Purposes of European Armaments Cooperation	Florian SEILLER	Austrian Ministry of Defence
16	Protection of Civilians (PoC)	Ursula HANN Raphaela ENGEL	Austrian Ministry of Defence
17	Fragility and Crisis Management	Mihaela HALICIU	EC/DG DEVCO
18	EUMS Read Ahead Package for Newcomers	Alin BODESCU (editor)	EUMS
19A	Mediation: Getting to Yes		Kennedy Institute, Ireland
19B	Mediation: UN Guidance to effective mediation		Kennedy Institute, Ireland
20	Mediation: Scenario EMERALD		Kennedy Institute, Ireland
21	Intercultural Competence	Hans LAMPALZER	National Defence Academy, Austria

22	Cyber Security Awareness Training	Potential development under contract	
23	Introduction to Security Sector Reform	DCAF/ISSAT	DCAF/ISSAT and UNITAR
24A	EUCCIS	Ulf RICHTER	EEAS/MDR
24B	Goalkeeper	Barbara NICOLETTI	EEAS.CMPD
25	EU's Mutual Assistance Clause	Jochen REHRL	Egmont/AIES
26	Military (EUMS) Contribution to Planning at the Political-Strategic Level Module A: Introduction to Planning Module B: Military Contribution PFCA Module C: Military Contribution CMC Module D: Military Strategic Planning	Alin BODESCU (editor)	EUMS
27	Supporting structures:  - The European Defence Agency  - The EU Institute for Security  Studies  - The EU Satellite Centre  - The European Security and  Defence College	Jochen REHRL (editor)	ESDC
28	The EU's enlargement process	EC	EC
29	Operating in conflict affected regions	EC/DG DEVCO	EC/DG DEVCO
33A	But, Will it Work Online?	Norwegian Defence University College	Norwegian Defence University College
33B	Yes, it Does Work Online	Norwegian Defence University College	Norwegian Defence University College

AKUs in ITALIC are currently under revision or work in progress.

Chronology of ESDC Activities - Academic Year 2017/2018

Participants present	44	0	0	0	28	63	22	53	30	72	21	0	27
Location	Brussels (BE)	Brussels (BE)	Brussels (BE)	Brussels (BE)	Helsinki (FI)	Brussels (BE)	Brussels (BE)	Podgorica (ME)	Stadtschlaining (AT)	Brussels (BE)	Brussels (BE)	Brussels (BE)	Tirana (AL)
N° days	2	2	-	-	9	2	က	င	0	2	4	0	4
T0	08/09/2017	06/09/2017	06/09/2017	07/09/2017	15/09/2017	15/09/2017	21/09/2017	22/09/2017	28/09/2017	29/09/2017	29/09/2017	29/09/2017	05/10/2017
From	04/09/2017	05/09/2017	06/09/2017	07/09/2017	10/09/2017	11/09/2017	19/09/2017	20/09/2017	20/09/2017	25/09/2017	26/09/2017	29/09/2017	02/10/2017
Training Actor	MoD/DG NEAR	ESDC	ESDC	ESDC	FINCENT	EUMS	FBA	AT/TAIEX/HR/HU	ASPR, MoD	RHID, Egmont	FBA - Sweden	ESDC	MoD/DG NEAR
Member State/Institution	AT,HU,HREC	ESDC	ESDC	ESDC	ū.	EUMS	SE	AT,EC	AT	BE	SE	ESDC	AT,HU,HREC
Training Activity	CSDP Orientation Course TP SAP	IG meeting	WGMOT meeting	EAB meeting	EU Comprehensive Crisis Management Course	CSDP Orientation Course	Integration of a Gender Perspective in CSDP	CSDP High Level Alumni SAP Conference	EU Core Course on SSR	CSDP High level Course, Module 1	PDT for CSDP Missions	Steering Committee	CSDP Reflection Seminar TP SAP
2017-	-	7	က	4	ro.	ဖ	7	ω	တ	10	17	12	13

Participants present	38	31	37	0	63	75	24	41	21
Location	Brussels (BE)	Brussels (BE)	Constanta (RO)	Brussels (BE)	Thessaloniki (GR)	Tbilisi (GE)	Vienna (AT)	Pozzuoli (IT)	Brussels (BE)
N° days	က	<b>-</b>	2	-	2	5	2	2	ю
To	05/10/2017	03/10/2017	06/10/2017	04/10/2017	13/10/2017	13/10/2017	13/10/2017	14/10/2017	19/10/2017
From	03/10/2017	03/10/2017	02/10/2017	04/10/2017	09/10/2017	09/10/2017	09/10/2017	10/10/2017	17/10/2017
Training Actor	MoD/EDA	ESDC	National College for Home Affairs, National Defence College, RO Naval Academy, CESEDEN, BG Naval Academy	ESDC	HSJWC	EUMM Georgia	АТ МоD	IT AIR FORCE ACADEMY	IHEDN
Member State/Institution	AT/EDA	ESDC	RO/ES/BG	ESDC	GR	EUMM Georgia	AT	Ŀ	FR
Training Activity	European Armament Course- Awareness	SSR Seminar 2	Challenges of Securing Maritime Areas for the EU	SSR Board meeting 2	CSDP Orientation Course	Safety and Security Awareness Training (Mobile Safety and Field Security)	International Course for Military Legal Advisers 1st module	Common module on LACE	Basic Course on SSR
2017-	41	15	16	17	18	19	20	21	22

Participants present	55	200	34	30	0	38	162	21	0	0	180
Location	Kiev (UA)	Kiev (UA)	Kiev (UA)	Rakitje (HR)	Brussels (BE)	Turin (IT)	Brussels (BE)	Brussels (BE)	Brussels (BE)	Brussels (BE)	Vienna (AT)
N° days	2	7	-	2	~	9	2	2	~	2	_
То	27/10/2017	24/10/2017	25/10/2017	27/10/2017	06/11/2017	11/11/2017	07/11/2017	10/11/2017	08/11/2017	10/11/2017	10/11/2017
From	23/10/2017	23/10/2017	25/10/2017	23/10/2017	06/11/2017	06/11/2017	06/11/2017	06/11/2017	08/11/2017	09/11/2017	10/11/2017
Training Actor	AT/DG NEAR	AT/DG NEAR	AT/DG NEAR	IMOC	ESDC	IT ARMY EDUCATION AND TRAINING COMMAND AND SCHOOL OF APPLIED MILITARY STUDIES	ESDC, CMPD, EUMS, CPCC, Egmont	ZIF	ESDC	ESDC	AIES
Member State/Institution	EC/AT	EC/AT	EC/AT	Ä	ESDC	E	ESDC, EEAS	DE	ESDC	ESDC	АТ
Training Activity	CSDP Orientation Course EaP	CSDP conference	National CSDP alumni conference	CSDP Orientation Course	CSDP Doctoral School meeting	CSDP OC Common module (Military Erasmus)	ESDC Network Conference (CSDP Annual Training and Education Conference	PDT for CSDP Missions	EAB meeting	IG meeting	Europa Forum
2017-	23	24	25	26	27	28	29	30	31	32	33

Participants present	49	25	24	34	0	25	74	35	0	32
Location	Rome (IT)	Brussels (BE)	Brussels (BE)	Stadtschlaining (AT)	Vienna (AT)	Stockholm (SE)	Wiener- Neustadt (AT)	Brussels (BE)	Brussels (BE)	Sofia (BG)
N° days	4	2	2	9	2	2	2	က	0	4
То	16/11/2017	17/11/2017	15/11/2017	24/11/2017	24/11/2017	24/11/2017	24/11/2017	24/11/2017	24/11/2017	01/12/2017
From	13/11/2017	13/11/2017	14/11/2017	19/11/2017	20/11/2017	20/11/2017	20/11/2017	22/11/2017	24/11/2017	28/11/2017
Training Actor	CASD	ESDC, EEAS/CMPD	FBA	MoD, Fed. Ministry of Interior, EU Integration Foreign Affairs, ASPR	АТ МОБ	SE/EDA	Theresan Military Academy	IHEDN	ESDC	Bulgarian Diplomatic Institute, National Defence College, CMDR COE
Member State/Institution	Ŀ	ESDC, EEAS	SE	AT	АТ	SE, EDA	AT	FR	ESDC	BG
Training Activity	Civilian Aspects of Crisis Management	CSDP Orientation Seminar EU- China	Basic Course on SSR	Course on the Protection of Civilians in Armed Conflict	International Course for Military Legal Advisers -2rd module	European Armament Course- experts	CSDP Common Module	Cyber Security Course	Steering Committee	Disaster Relief in CSDP Context
2017-	34	35	36	37	38	39	40	41	45	43

Participants present	48	0	11	26	26	0	0	38	53	0	0	21
Location	Bucharest (RO)	London (UK)	Brussels (BE)	Brussels (BE)	Brussels (BE)	Brussels (BE)	Brussels (BE)	The Hague (NL)	Vienna (AT)	Brussels (BE)	Wiener- Neustadt (AT)	Hamburg (DE)
N° days	2	ည	4	~	င	_	_	2	2	_	ည	9
To	08/12/2017	08/12/2017	08/12/2017	05/12/2017	08/12/2017	06/12/2017	11/12/2017	15/12/2017	15/12/2017	10/01/2018	19/01/2018	20/01/2018
From	04/12/2017	04/12/2017	05/12/2017	05/12/2017	06/12/2017	06/12/2017	11/12/2017	11/12/2017	11/12/2017	10/01/2018	15/01/2018	15/01/2018
Training Actor	National College for Home Affairs	UK Defence Academy, BALTDEFCOL	CMC Finland	ESDC	IHEDN	ESDC	Egmont, ESDC, EUISS	МоD, МFA,	AT MoD	ESDC	AT MoD	DE-FüAKBW / EDA
Member State/Institution	RO	UK/BDC	됴	ESDC	Æ	ESDC	BE/ESDC/EUISS	NL,ES	AT	ESDC	AT	DE / EDA
Training Activity	CSDP Orientation Course	CSDP High Level Course, Module 2	PDT for CSDP Missions	SSR Seminar 3	EU facing "hybrid threats" challenges	SSR Board meeting 3	2017 Global Strategy PhD Prize	A Comprehensive Approach to Gender in Operations	CSDP Orientation Course EaP	WGMOT meeting	International Course for Military Legal Advisers - 3rd module	Cyber defence and security for senior decision makers
2017-	44	45	46	47	48	49	50	51	52	53	54	55

Participants	present	42	09	22	0	39	0	0	0	84	27	∞	23
Location		Brussels (BE)	Bucharest (RO)	Brussels (BE)	Brussels (BE)	Stadtschlaining (AT)	Brussels (BE)	Brussels (BE)	Brussels (BE)	Brussels (BE)	Brussels (BE)	Brussels (BE)	Maynooth (IE)
°Z	days	2	2	4	-	9	2	2	2	7	S)	က	ιΩ
To		26/01/2018	09/02/2018	09/02/2018	07/02/2018	23/02/2018	20/02/2018	21/02/2018	22/02/2018	23/02/2018	02/03/2018	09/03/2018	16/03/2018
From		22/01/2018	05/02/2018	06/02/2018	07/02/2018	18/02/2018	19/02/2018	20/02/2018	21/02/2018	22/02/2018	26/02/2018	07/03/2018	12/03/2018
Training Actor		AT/LT	National Defence University Carol I	National Defence University Carol I	ESDC	MoD, Fed. Ministry of Interior, EU Integration Foreign Affairs, ASPR	ESDC	ESDC	ESDC	ESDC, EUISS, Association Alumni CESD	Egmont	AT,AIES	UK Defence Academy, Kennedy Institute for Conflict Interv.
Member	State/Institution	AT/LT	RO	RO	ESDC	AT	ESDC	ESDC	ESDC	ESDC EUISS	BE	AT	UK/IE
Training	Activity	CSDP Orientation Course TP (EaP)	CSDP Orientation Course	PDT FOR CSDP MISSIONS	eLCIP Board meeting	Course on the Protection of Civilians in Armed Conflict	CSDP Doctoral School meeting	IG meeting	EAB meeting	ESD Alumni Seminar 2018	Advanced Course for POLAD in CSDP Missions and Ops, Module	PDT FOR CSDP MISSIONS	CSDP Course on Building Integrity / Reducing Corruption in the Security and Defence Sector
2017-	18	26	57	28	29	09	61	62	63	64	65	99	29

Participants present	39	22	0	0	23	13	28	0	224
Location	Turin (IT)	Brussels (BE)	Brussels (BE)	Brussels (BE)	Brussels (BE)	Brussels (BE)	Stadtschlaining (AT)	Sofia (BG)	Bucharest (RO)
N°	വ	3	0	~	ဇ	4	6	5	2
<b>D</b>	16/03/2018	15/03/2018	23/03/2018	04/04/2018	12/04/2018	13/04/2018	19/04/2018	20/04/2018	20/04/2018
From	12/03/2018	13/03/2018	23/03/2018	04/04/2018	10/04/2018	10/04/2018	11/04/2018	16/04/2018	19/04/2018
Training Actor	IT-Army Education and Training & SAMS - Turin (IT) University of Turin (IT) Post-Conflict Operations Study Centre - Turin (IT)	FR,IHEDN	ESDC	ESDC	FR,IHEDN	FI,CMC	AT ASPR,MoD, /DCAF/ISSAT	BDI, National Defence College, CMDR COE	National Defence University (ADL)
Member State/Institution	E	A.	ESDC	ESDC	R	E	AT	BG	RO
Training Activity	Common Module on CSDP (based on ESDC Orientation Course curriculum)	The challenges of securing maritime areas for the EU	Steering Committee	CSDP Doctoral School meeting	The Challenges of Space for EU and CMPD	PDT FOR CSDP MISSIONS	EU Core Course on SSR	CSDP High Level Course Mod3	International Conference "E- Learning and software for educatation" –
2017-	89	69	20	71	72	73	74	75	76

Participants present	09	42	62	29	52	40	31	0	44	12
Location	Vienna (AT)	Athens (GR)	Athens (GR)	Sofia (BG)	Brussels (BE)	Brussels (BE)	Helsinki (FI)	Geneva (CH)	Rome (IT)	Tbilisi (GE)
N°	4	2	2	4	7	-	9	2	2	2
To	26/04/2018	27/04/2018	27/04/2018	27/04/2018	03/05/2018	02/05/2018	11/05/2018	11/05/2018	11/05/2018	11/05/2018
From	23/04/2018	23/04/2018	23/04/2018	24/04/2018	02/05/2018	02/05/2018	06/05/2018	07/05/2018	07/05/2018	07/05/2018
Training Actor	Austrian National Defence Academy	Hellenic Navy Academy	ЕL,НАFА	CMDR COE	EEAS, StratComms	ESDC	FI,FINCENT, DCAF/ISSAT, CMC	GCSP	CASD	EUMM Georgia
Member State/Institution	АТ	GR	GR	BG	ESDC, EEAS	ESDC	Ē	СН	Ŀ	EUMM Georgia
Training Activity	CSDP Orientation Course	The challenges of securing maritime areas for the EU	Common Module on CSDP (based on ESDC Orientation Course curriculum)	Climate Change and Security	PPIO seminar (with StratComms)	SSR Seminar	EU Core Course on SSR	Advanced POLAD, Module 2	New Peacekeeping Operations as Stabilising Factors	Safety and Security Awareness Training for CSDP Missions and Operations
2017-	77	78	79	80	8	82	83	84	85	98

Participants present	37	35	30	0	100	0	22	0	26	0
Location	Turin (IT)	Athens (GR)	Maynooth (IE)	Brussels (BE)	Athens (GR)	Larnaca (CY)	Brussels (BE)	Larnaca (CY)	Maynooth (IE)	Brussels (BE)
N° days	2	2	ю	_	2	2	က	<b>~</b>	D.	_
<b>T</b> 0	11/05/2018	11/05/2018	10/05/2018	09/05/2018	12/05/2018	18/05/2018	18/05/2018	17/05/2018	25/05/2018	24/05/2018
From	07/05/2018	07/05/2018	08/05/2018	09/05/2018	11/05/2018	14/05/2018	16/05/2018	17/05/2018	21/05/2018	24/05/2018
Training Actor	IT, ARMY, ED,TR,SAMS	EL,HELL.NAVY ACADEMY	Kennedy Institute for Conflict Intervention, NUIM	ESDC	IRTEA	CY MOD, EUISS	SE,FBA	ESDC	Kennedy Institute for Conflict Intervention, NUIM	ESDC
Member State/Institution	⊨	GR	ш	ESDC	GR	CY, EUISS	SE	ESDC	ш	ESDC
Training Activity	Other Common Module - Law of Armed Conflict	Other Common Module - Law of Armed Conflict	From Conflict Analysis to Integrated Action: Generating Strategies for Intervention	WGMOT meeting	European Security and Defence Forum "Debate on the future of European Security and Defence: from vision to action	CSDP High Level Course Module 4	PDT FOR CSDP MISSIONS	EAB meeting	CSDP Mediation, Negotiation and Dialogue Skills for CSDP	IG meeting
2017-	87	88	68	06	91	92	93	94	95	96

Participants present	34	25	89	18	0	31	37	0	49	ω
Location	Varna (BG)	Stadtschlaining (AT)	Thessaloniki (GR)	Brussels (BE)	Brussels (BE)	Brussels (BE)	Baku (AZ)	Vienna (AT)	Madrid (ES)	Böblingen (DE)
N° days	2	9	2	4	-	~	2	2	ರ	12
10	01/06/2018	08/06/2018	08/06/2018	08/06/2018	07/06/2018	11/06/2018	15/06/2018	15/06/2018	15/06/2018	22/06/2018
From	28/05/2018	03/06/2018	04/06/2018	05/06/2018	07/06/2018	11/06/2018	11/06/2018	11/06/2018	11/06/2018	11/06/2018
Training Actor	Naval Academy, National Defence College	AT MoD, ASPR,GCSP	HSJWS,University of Macedonia	НАА	ESDC	ESDC	AT/DG NEAR	Austrian National Defence Academy	MoD, MFA,	Police College of Baden- Wuerttemberg State
Member State/Institution	BG	AT/GCSP	GR	GR	ESDC	ESDC	AT/ EC	АТ	ES,NL	DE
Training Activity	The challenges of securing maritime areas for the EU	Course on Recovery and Stabilisation Strategies	CSDP Orientation Course	PDT FOR CSDP MISSIONS	eLCIP Board meeting	SQF MILOF	CSDP Orientation Course EAP	Advanced POLAD, Module 3	A Comprehensive Approach to Gender in Operations	Investigating and Preventing Sexual and Gender Based Violence in Conflict
2017- 18	97	86	66	100	101	102	103	104	105	106

Participants present	0	42	27	75	0	48	10	0	28	12	3951
Location	Brussels (BE)	Athens (GR)	Brussels (BE)	Brussels (BE)	Brussels (BE)	Madrid (ES)	Brussels (BE)	Brussels (BE)	Brussels (BE)	Kiev (UA)	
N° days	-	വ	2	2	0	4	4	-	2	2	
То	15/06/2018	22/06/2018	20/06/2018	29/06/2018	29/06/2018	05/07/2018	06/07/2018	09/07/2018	13/07/2018	13/07/2018	
From	15/06/2018	18/06/2018	19/06/2018	25/06/2018	29/06/2018	02/07/2018	03/07/2018	09/07/2018	09/07/2018	09/07/2018	
Training Actor	IHEDN, Egmont	KEMEA	SE,FBA	CNAI	ESDC	CESEDEN/CMPD	ZIF	ESDC	AT Foreign Affairs Ministry, CMC	German Federal Police Training Centre, EUAM Ukraine	
Member State/Institution	FR/BE	GR	SE	RO	ESDC	ES/CMPD	DE	ESDC	AT/FI	DE, EUAM Ukraine	
Training Activity	European Defence: A New Start?	Critical Infrastructures Protection in CSDP Environment	EU Basic Course on SSR	CSDP Orientation Course	Steering Committee	Second CSDP Seminar EU South America and Mexico	PDT FOR CSDP MISSIONS	CSDP Doctoral School meeting	CSDP Strategic Planning Process of Missions and Operations	Mentoring and Advising in CSDP Missions	TOTAL (Residential Activities)
2017-	107	108	109	110	111	112	113	114	115	116	

Stand-alone activities. Title of the eLearning course	Course	Comments
	Participants	
2017/18 - POCO - EU CSDP Police Command and Planning Course hosted by CEPOL, Lisbon 11-22/06/2018	28	CEPOL
2017/18 - POCO - EU CSDP Police Command and Planning Course hosted by PORTUGAL, Lisbon 02-13/10/2017 (CEPOL Course 50/2017)	25	CEPOL
2017/18 - AKU 09 - Climate Change - EVALUATION	14	
2017/18 - AKU 15 - European Armaments Cooperation (EAC) - EVALUATION	34	
2017/18 - CEPOL - Change management and leadership in diverse environment hosted by CEPOL, QUELUZ in February 2018 (CEPOL Course 101/2017)	24	CEPOL
2017/18 - EUDEL - CSDP training for European Union's Delegations hosted by the ESDC	2	EEAS
2017/18 - FT - EUMS Foundation Training hosted by the EUMS, Brussels 28 May - 01 June 2018 (17-18/IDL/08)	20	EUMS
2017/18 - FT - EUMS Foundation Training hosted by the EUMS, Brussels in September 2017 (17-18/IDL/01)	24	EUMS
2017/18 - HR - Human Rights mainstreamed in CSDP missions/operations hosted by CEPOL, Vienna 30/01-02/02/2018 (Course 102/2017)	32	CEPOL
2017/18 - OCC - Tackling organized crime and corruption in the host country hosted by CEPOL and ROMANIA, Bucharest 16-20/10/2017	0	CEPOL
2017/18 - CSDP eLearning course for EUROGENDFOR hosted by the ESDC (16-17/IDL/02)	14	EUROGENDFOR
2017/18 - EUMS Pre-joining Course for Newcomers	52	EUMS
2017/18 - SERA - Session européenne des responsables d'armement (European Session for Armament Officials)	55	France
Total (stand-alone activities)	324	
Total participants to all ESDC activities (including residential, stand-alone and Erasmus activities*)	5,578	

 $<sup>^{</sup>st}$  In modular courses, participants are only counted in the first module of the respective activity

# ESDC Curricula 2017-2018

Activity	vity	Title of the ESDC course	Latest curriculum	ESDC network members in	Steering Committee
number	per		update	curricula development	approval of Curricula
1.		CSDP High Level Course	February 2018	Belgium, Austria, Romania,	23 March 2018
		(modular)		Hungary, CEPOL, EUISS	
2.		Training of Trainers [pilot-course]	not yet developed	WGMOT	future SC meeting
				German Police NRW	after pilot course
		CSDP Orientation Course	February 2017	MSs running the course - it is used for AMT mod.1	24 March 2017
	3.a	CSDP Training Programme (CSDP TP)	February 2017	Austria	24 March 2017
		including high level/alumni conference in EaP/SAP regions			
4.		Common Module – <i>Erasmus Militaire</i>	February 2016	IG (Italy, Greece)	to be reviewed in 2019
Ŋ.				ı	
9		CLUSTER – Press and Public Information			
	6.a	CSDP Course for Press and Public Information	February 2018	EEAS/StratComs	future SC meeting
				no Member State supporting yet	after pilot course
	<b>9.9</b>	Seminar/Workshop for Press and Public Information	February 2018	EEAS/StratComs	future SC meeting
		Officers in CSDP Missions and Operations		no Member State supporting yet	after pilot course
	<b>9.</b> c	Seminar/Workshop for Spokespersons in the European	February 2018	EEAS/StratComs	future SC meeting
		Union Member States		no Member State supporting yet	after pilot course
7.		CSDP Course on the Strategic Planning of	February 2017	Austria, Finland	24 March 2017
		Missions/Operations		CEPOL	
8		CSDP Course on Crisis Management Capability	February 2018	IHEDN France	23 March 2018

		Development		CMPD, CPCC, EUMS	
9.		merged with 37 deleted		deleted	deleted
10.		Basic Course on SSR	March 2017	EAB SSR	29 September 2017
11.		Core Course on SSR	March 2017	EAB SSR	29 September 2017
	11b.	SSR In mission-Course	March 2017	EAB SSR	29 September 2017
12.			•		
13.					
14.		Course on Recovery and Stabilisation Strategies	February 2018	ASPR Austria, ZIF Germany	23 March 2018
15.		International Course for Legal Advisors (modular)	February 2018	LVAk Austria	future SC meeting
16.		deleted		deleted	deleted
17.		Course on Civilian Aspects of Crisis Management	February 2017	IDN Portugal, CASD Italy, IHEDN France	24 March 2017
18.		Advanced Course for POLAD (modular)	February 2017	Egmont Belgium, GCSP (Geneva), LVAK Austria	24 March 2017
19.		deleted		deleted	deleted
20.		Challenges of EU Cyber Security	February 2017	IHEDN France, NUPS Hungary, IDN Portugal, CEPOL, Cyprus, Austria	24 March 2017
	20.a	Cyber Security/Cyber Defence Course (modular)	February 2017	no Member State supporting yet	16 June 2017
21.		Comprehensive Approach to Gender in Operations	February 2017	Netherlands, Spain, ZIF Germany	24 March 2017
22.		EU Senior Mission Leaders Course	February 2014 (old template)	FBA Sweden	future SC meeting after new curriculum
23.		deleted		deleted	deleted
24.			•		
25.		EDA European Armament Cooperation (awareness and expert level)	February 2018	LVAK Austria, EDA, Sweden	23 March 2018
26.		EU External Action: Fragility, Security and Development in a Changing World	February 2014	Egmont Belgium, DEVCO	future SC meeting after new curriculum

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27.	The Challenge of Space for EU and CSDP	February 2018	France, EDA	23 March 2018
28.	Mediation, Negotiation and Dialogue Skills for CSDP	February 2017	MUI Ireland, ZIF Germany	24 March 2017
29.		1		•
30.	Protection of Civilians in Armed Conflict	February 2018	ASPR Austria	future SC meeting
31.	CDSP Course on Building Integrity/Reducing Corruption in the Defence and Security Sector	February 2017	UK Defence Academy Kennedy/MUI Ireland	24 March 2017
32.	Cross Cultural Competence for CSDP Missions and Operations	February 2017	Poland, ZIF Germany	24 March 2017
33.	Pre-deployment Training for CSDP missions	February 2017	WGMOT	24 March 2017
34.	deleted	1	deleted	deleted
35.	EU Concept Course on Civilian Crisis Management	May 2015 (old template)	WGMOT	to be decided
36.	The Challenges of Securing Maritime Areas for the European Union	June 2016	France, Romania, Bulgaria, Greece Spain, Italy	to be reviewed in 2019
9./37.	EU Integrated Crisis Management	February 2018	IHEDN France FINCENT, CMC Finland	23 March 2018
38.	deleted	1	deleted	deleted
39	deleted	1	deleted	deleted
40.	EU Facing Hybrid Threat Challenges	February 2018	IHEDN France	23 March 2018
41	Integration of a Gender Perspective in CSDP	February 2017	FBA Sweden, CMPD	24 March 2017
42.	Negotiation Techniques in CSDP Context	not yet developed	no Member State supporting yet	to be deleted
43.	Mentoring and Advising in EU Crisis Management	February 2018	WGMOT; German Federal Police	future SC meeting
44.	Disaster Relief in CSDP Context	February 2018	Bulgaria: BDI, NDC, CMDR COE	23 March 2018
45.	From Conflict Analysis to Integrated Action: Generating Strategies for Intervention	February 2018	MUI Ireland; ZIF Germany	23 March 2018
46.	New Peace Operations as a Stabilising Factor for the European Union	February 2018	CASD Italy	23 March 2018

47.	Course on International Contracting	February 2018	LVAK Austria	23 March 2018
48.	Safety and Security Awareness Training - In-mission course	January 2018 (not yet finalised)	WGMOT EUMM Georgia	future SC meeting
49.	Migration Flow, Border Management and CSDP [pilot-course]	not yet developed	KEMEA Greece	future SC meeting after pilot course
50.	Critical Infrastructure Protection in CSDP Context [pilot-course]	not yet developed	KEMEA Greece	future SC meeting after pilot-course
51.	Advanced Modular Training (modular) [pilot-course]	not yet developed	Greece, France, Sweden EUMS	future SC meeting after pilot-course
52.	Climate Change and Security [pilot-course]	February 2018	CMDR COE Bulgaria EUMS, EEAS/GLOBAL, DG CLIMA	future SC meeting after pilot-course
53.	Strategic Communication in the Context of Security and Defence [pilot-course]	February 2018	SNSPA Romania, Kennedy/NUIM Ireland, EEAS/StratComs	future SC meeting after pilot-course
54	empty	•		
55	Investigating and Preventing Sexual and Gender Based Violence in Conflict Environments (Training of Trainers) [pilot-course*]	not yet developed	Baden-Wuerttemberg State Police College, Germany	future SC meeting after pilot-course

# Note:

- The curricula older than 3 years need to be reviewed/updated and transformed in the new curricula template
- All curricula will be reviewed in 2 years (by February 2019 for curricula approved in 2017), with the exception of "CSDP High Level Course" which is updated on annual basis (next review on February 2019)
- The activities under 4 are the CSDP Common Modules for the Erasmus Militaire; the curriculum will be reviewed by February 2019.
- Activity under 9 has merged with 37
- Activities under 5, 12, 13, 24 and 29 are "conference" type of events run on annual basis, which include CSDP related training part/sessions.

<sup>\*</sup> Pilot-course announced during EAB meeting on 17 May 2018 in Larnaca; SC approval as pilot-course under the ESDC on 29 June 2018.