



Council of the
European Union

Brussels, 15 December 2017
(OR. en)

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NOTE

From: General Secretariat of the Council
To: Permanent Representatives Committee

Subject: Agency for the Cooperation of Energy Regulators (ACER) - Appointment of three members and three alternate members of the Administrative Board
- Examination and selection of candidatures

Delegations will find in Addendum 1 the CVs of the following eight candidacies (presented in the alphabetical order):

- Mr Ioan Dan GHEORGHIU, Romania
- Mr Pál KOVÁCS, Hungary
- Mr Ľubomír KUČHTA, Slovakia
- Mr Jochen PENKER, Austria
- Mr Paweł PIKUS, Poland
- Mr Jurijs SPIRIDONOVŠ, Latvia
- Mr Michel THIOLLIÈRE, France
- Mr Diego VÁZQUEZ TEIJEIRA, Spain



Europass Curriculum Vitae



Personal information

First name(s) / Surname **Ioan, Dan, Gheorghiu**
Address ISPE, 1-3, Bd. Lacul Tei, 020371, Bucharest, Romania
Telephone 004021 210 77 25
Fax 002041 210 36 20
E-mail dirgen@ispe.ro
Nationality Romanian
Date of birth 12 October 1946
Gender Masculine

Work experience

Dates 1992-present
Occupation or position held Chairman and Chief Executive Officer
Main activities and responsibilities

- Company general management
- Coordination and development of energy development national strategies
- Coordination and working-out feasibility studies
- Coordination and working-out studies and designs related to the rehabilitation and modernization of electrical networks, thermal power plants, National Power Systems modernization for the interconnection with the power systems connected to UCTE
- Coordination and working-out complex offers in Romania and abroad

Name and address of employer Institute for Studies and Power Engineering – ISPE SA
Type of business or sector technical and financial consulting, project management, basic and detail engineering in the fields: power and heat generation, power transmission and distribution, environment, infrastructure, civil and industrial constructions

Dates 1986-1992
Occupation or position held Technical Deputy Director
Main activities and responsibilities

- Coordination and participating at the working-out of the followings:
 - Complex project TPP Pucheng (China) 2 x 330 MW
 - Offer for TPP Sabiya (Kuwait) 8 x 330 MW
- Feasibility studies for the recovery of power resources from large industrial sites
- Upgrading designs for the lifetime extension for:
 - . TPP Doicești 2 x 200 MW (lignite)
 - . CHPP Isalnita 2 x 315 MW (lignite)
 - . CHPP Brazi 4 x 50 MW (fuel oil)
 - . CHPP Paroseni 3 x 50 MW (pit coal)
- Coordination of upgrading designs for coal handling plants
- Working-out of offers for projects abroad

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Ioan-Dan Gheorghiu

Name and address of employer	Institute for Studies and Power Engineering – ISPE SA
Type of business or sector	technical and financial consulting, project management, basic and detail engineering in the fields: power and heat generation, power transmission and distribution, environment, infrastructure, civil and industrial constructions
Dates	1981-1986
Occupation or position held	Deputy Chief Engineer – Electrical Installations & Process Control Systems Division
Main activities and responsibilities	Coordinator for CHPPs equipped with 50 MW units: <ul style="list-style-type: none"> - CHPP Suceava 2 x 50 MW (lignite) - CHPP Brasov 2 x 50 MW (lignite) - CHPP Slatina 2 x 50 MW (lignite) - CHPP Bacau 4 x 50 MW (lignite) - CHPP Tg.Jiu 2 x 50 MW (lignite) Working-out of technical offers for projects abroad: <ul style="list-style-type: none"> - TPP Pucheng (China) 2 x 330 MW (contract concluded in 1988) - TPP Termostiza (Columbia) 1 x 150 MW under co-operation with Ansaldo (Italy)
Name and address of employer	Institute for Studies and Power Engineering – ISPE SA
Type of business or sector	technical and financial consulting, project management, basic and detail engineering in the fields: power and heat generation, power transmission and distribution, environment, infrastructure, civil and industrial constructions
Dates	1969-1981
Occupation or position held	Designing engineer – electrical installations for power plants and substations
Main activities and responsibilities	Design electrical engineer for electrical part of thermal power plants and substation: <ul style="list-style-type: none"> - TPP Brazi 2 x 105 MW (fuel oil) - CHPP Braila 3 x 210 MW (fuel oil) - CHPP Braila 3 x 330 MW (natural gas) - CHPP Timisoara 2 x 150 MW (lignite) - TPP Banias (Syria) 4 x 12 MW (fuel oil) - TPP Kirikkale (Turkey) 2 x 12 MW (fuel oil) - High voltage testing laboratory – “Politehnica” Institute – Bucharest and ICEMENERG)
Name and address of employer	Institute for Studies and Power Engineering – ISPE SA
Type of business or sector	technical and financial consulting, project management, basic and detail engineering in the fields: power and heat generation, power transmission and distribution, environment, infrastructure, civil and industrial constructions
Education and training	
Dates	1964-1969
Title of qualification awarded	Diploma
Principal subjects/occupational skills covered	Power Engineering Faculty – Electro-energetics discipline
Name and type of organisation providing education and training	“Politehnica” Institute - Bucharest
Dates	2000
Title of qualification awarded	Ph.D.
Principal subjects/occupational skills covered	Management and industrial engineering
Name and type of organisation providing education and training	“Transilvania” University - Brasov
Dates	1993
Title of qualification awarded	Diploma
Principal subjects/occupational skills covered	Post-graduation course – Management in power engineering
Name and type of organisation providing education and training	RENEL
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Dates 1991
 Title of qualification awarded Diploma
 Principal subjects/occupational skills covered Management training
 Name and type of organisation providing education and training Mannheim - Germany

Dates 1990
 Title of qualification awarded Diploma
 Principal subjects/occupational skills covered Company management training
 Name and type of organisation providing education and training IROMA

Dates 1980
 Title of qualification awarded Diploma
 Principal subjects/occupational skills covered English language course
 Name and type of organisation providing education and training CPL

Dates 1976
 Title of qualification awarded Diploma
 Principal subjects/occupational skills covered Nuclear power plants course
 Name and type of organisation providing education and training "Politehnica" Institute Bucharest

Personal skills and competences

Mother tongue **Romanian**

Other language(s)

Self-assessment

English

French

Understanding		Speaking		Writing	
Listening	Reading	Spoken interaction	Spoken production		
C2	C2	C2	C2	C2	
C1	C1	C1	C1	C1	

Organisational skills and competences

- specialist in energy-environment integrated field
- leadership, experience as director of company
- organizing skills
- extended experience in project management

Technical skills and competences

- specialist in energy-environment integrated field
- national strategies for power development
- studies and business plans for investments
- project management

Computer skills and competences

Microsoft Office (Word, Excel, PowerPoint)

Other skills and competences

Teaching activity: Professor at the University of Oradea, Faculty of Power Engineering, Chair of Fundamental and Economic Disciplines

Driving licence

Category B

Additional information

Member of associations:

- Concordia – Romanian Oil, Gas and Energy Employers Confederation at national level – president (*Concordia represents energy (power and heat generation, transmission & distribution), oil & gas, coal sectors at national level. Among Concordia's members: Craiova, Turceni & Rovinari Energy Holdings, Nuclearelectrica, Hidroelectrica, Termoelectrica, Petrom, E.On, Enel, Gaz de France CEZ etc.;*)
- CNR-CME (Romanian National Committee – World Energy Council) - Vice-president;
- APER (Energy Policies Association) - founding member;
- FREM (Energy and Environment Romanian Foundation) founding member;
- SIER (Society of Power Engineers in Romania) – member

Diplomas, decorations:

- Diploma of honorary member awarded in 2010 by RNC-WEC
- National order "Star of Romania" in rank of knight - 2004

Scientific activity:

• Author:

- "Power systems management" collection including:
 - Concept of profitable design of power facilities (tome I and II)
 - Operational research applied for setting up the optimum solution for integrated design of power facilities
 - Economic-engineering systems development and research management
 - Energy-industry products and processes quality management considering the convergent engineering
 - Power facilities development management considering the holistic concept
 - Sustainable development of complex power facilities design management considering the holistic concept
 - Power performance management
 - Processes quality considering the operation costs theory
 - Power systems engineering and re-engineering applied at business processes designing
 - Re-engineering and risk in the field of holistic business integrated process globalization
 - Human resources management at the level of power systems under evolution

• Co-author:

- Energy risk quantifying management (Bucharest – 2002)
- The assessment of the national economy modernization and restructuring on the power final demand in Romania ("Energetica" magazine – Bucharest – 1999)

Scientific papers and lectures

- World Energy Congress: Montreal – Canada (2011); Rome – Italy (2007); Sydney – Australia (2004); - PowerGen Conference – 25-27 May, 2004 (Energy market in Romania – Challenges for the future)
- World Energy Congress – Buenos Aires – 2001 (New technologies effect on primary energy balance in Romania)
- EEC-UNO sessions (1995-2000) - Coal industry under sustainable conditions of power systems in Romania (Genoa 2000)
- International Energy Forum – Energex 2000 – Las Vegas (Power sector management re-engineering)
- Regional forum for environment and sustainable development in Carpathian-Danube region (Successful companies in the field of environment contract carrying-on) – Bucharest – 2000
- Congress of large power plants (VGB) – Essen – 1999 (State-of-the-art technologies for the rehabilitation of 330 MW units on coal – Turceni)
- World Energy Congress – Houston – 1998 (Romanian TPPs rehabilitation strategy)
- Power National Conferences: 2010; 2008, 2006, 2004, 2002, 2000, 1998, 1996, 1994, 1992, 1990
- Conference of electrical transmission large networks – Paris – 1998 (Multi-criteria analysis for the promotion of electric and thermal energy generation optimum solutions in Romania)
- Workshops at "Politehnica" University - Bucharest

CURRICULUM VITAE

Mr. Pál KOVÁCS

Education:

- 1982-1988 Moscow University of Energetics, engineer – thermal physicist training, “Nuclear Power Plants and Equipment” major
- 1991-1993 College of Foreign Trade, economist, correspondence major

Professional experience:

- 1988-2004 Paks Nuclear Power Plant, engineer, head of section, technical adviser to deputy CEO and CEO, project manager
- 2004-2009 OECD Nuclear Energy Agency (NEA), nuclear energy expert, support of international research-development projects
- 2009-2010 Ministry of Transport, Communication and Energy, Energy Management and Regulation Head Department, nuclear energy expert
- 2010-2011 Ministry of National Development, Deputy State Secretary for Energy Affairs
- 2012-2014 Ministry of National Development, State Secretary for Energy
- 2014-2017 Adviser to CEO of the Paks Nuclear Power Plant
- 2017- Head of Cabinet, Prime Minister’s Office, Minister without portfolio responsible for the design, construction and commissioning of the two new units at Paks Nuclear Power Plant

CURRICULUM VITAE

Mr Eubomír KUČHTA

Mr. Kuchta is of the Slovak nationality.

He attended the Slovak Technical University, Faculty of Electrical Engineering in Bratislava. He obtained a final state exam and diploma/graduate in Technical Cybernetics. After the university, he attended a special study in research institutes concerning the concepts of safety and control systems (I&C) for nuclear power plants (NPPs).

Mr. Kuchta has long experiences in the energy and nuclear industry area. He worked as a designer and a chief designer of the NPP I&C systems designing and construction for 13 years. He participated in V2 NPP Jaslovské Bohunice construction and managed the projects of I&C system for NPP Mochovce as well as simulator projects for these NPP.

From 1993 up to the 2004, he worked for the Nuclear Regulatory Authority of the Slovak Republic (NRA SR) in various positions – I&C system Inspector, from 1995 as an Inspector for preparation of NPP personnel, from 1998 as a Director of the Division of Legislation and QA and since 15 August 2000 he was named Vice-Chairman of the NRA SR.

From April 2004 up to the end of October 2013, he worked for the Permanent Representation of the Slovak Republic to the EU in Brussels as a counsellor in charge of energy and nuclear safety.

Since November 2013, he started the work for the Ministry of Economy of the Slovak Republic, at present time he works in the position of Director of Department of Raw Materials and Energy.

Jochen Matthias Penker

Curriculum vitae

Professional experience

- 04/2011 → onwards **Director - European and International Energy Policy**
Federal Ministry of Science, Research and Economy, DG Energy and Mining, Vienna, Austria
Responsibilities: coordination of EU energy policy/legislation, bilateral and multilateral energy relations
- 10/2009 - 04/2011 **Deputy Director - National Energy Policy**
Federal Ministry of Economy, Family and Youth, DG Energy and Mining, Vienna, Austria
Responsibilities: national energy strategy 2020, renewable and energy efficiency policy
- 10/2006 - 09/2009 **Energy Attaché**
Permanent Representation of Austria to the European Union, Brussels, Belgium
Responsibilities: third internal energy market-, energy and climate package, SoS regulation, eco-design/energy labelling, REACH and other EU dossiers
- 10/2002 - 09/2006 **Administrator, EU Coordination**
Federal Ministry for Economic Affairs and Labour, Vienna, Austria
Responsibilities: EU trade affairs, EU and national sustainability strategies, coordination of European Council meetings for the Ministry, Austrian EU presidency (organisational support)
- Previously: functions in the private and scientific sector (BMW Group in Munich, Germany; Oesterreichische Kontrollbank, Vienna University of Economics and Business Administration, Coface Intercredit in Vienna, Austria)*

Education

- 03/2000 - 11/2003 **Doctor of Social and Economic Sciences**
Wirtschaftsuniversität Wien (Vienna University of Economics and Business Administration)
Institute for Change Management and Management Development, Austria
Fundação Getulio Vargas (FGV), São Paulo, Brazil
Thesis title: "Key Success Factors of International Joint Ventures" (published in German)
- 10/1994 - 02/2000 **International Business Studies, Master of Social and Economic Sciences**
University of Innsbruck, Austria; studies abroad in the framework of the Master's programme:
- 06/1999 - 09/1999 *Università degli Studi di Roma „La Sapienza“, Italy*
- 08/1996 - 06/1997 *University of Northern Iowa, Cedar Falls, USA*

Other functions

- Since 01/2016 **Vice-Chair of the Administrative Board** (member since 01/2014)
Agency for the Cooperation of Energy Regulators, Ljubljana, Slovenia

PERSONAL INFORMATION

Paweł Pikus, attorney-at -law Warsaw (Poland)

Sex Male | Nationality Polish

WORK EXPERIENCE

Feb 2017–Present

Deputy Director - Department of Oil & Gas

Ministry of Energy of the Republic of Poland, Warsaw (Poland)

- Developing and execution of polish energy strategy in natural gas on the national level;
- Coordinating and implementing all natural gas legislation and policies on national and EU level;
- Developing communication policies;
- Monitoring all staff activities according to existing policies and evaluation;
- Representing the Ministry to the public, key stakeholders and business partners;
- Coordinating natural gas policies creation and execution on the EU level.

Oct 2013–Present

Member of Supervisory Borad

OGP GAZ-SYSTEM S.A. (Gas Transmission System Operator), Warsaw (Poland)

- Monitoring most crucial for the development of the polish gas system processes

Apr 2014–May 2015

Acting Head of Gas Unit

Ministry of Economy of the Republic of Poland, Warsaw (Poland)

- Accomplishment of department objectives by managing staff, planning and evaluating unit activities;
- Maintaining staff by recruiting, selecting, orienting, and training employees;
- Communicating job expectations; planning, monitoring, appraising job contributions;
- Supervising activities related particularly to:
 - gas legislation development on national and European level;
 - infringement and ECJ cases concerning polish gas sector;
 - European law implementation and enforcement in polish gas legislation;
 - implementation of Polish Energy Policy to 2030;
 - development of Polish Energy Policy to 2050;
 - statistics in the field of energy;
 - security of supply in energy sector;
 - energy infrastructure development issues, including the investment process specifications;
 - liberalisation and gas market opening in Poland (f.e. deregulation of gas prices, competition and concentration of the market);

Mar 2012–Feb 2017

Expert/Senior Expert/Chief Expert - Gas Unit - Department of Oil & Gas

Ministry of Energy of the Republic of Poland (former Ministry of Economy of the Republic of Poland), Warsaw (Poland)

- Preparing, drafting and enforcing legislation in field of oil&gas, particularly gas market development, security of supply in gas sector and competition in gas sector;

- Reviewing Poland's legislation and implementation of european law into polish legislation, particularly: implementing III energy package (Directive 2009/73/EC) in field of gas and electricity, enforcing Regulation 715/2009, enforcing SoS Regulation (994/2010); enforcing TEN-E Regulation (347/2013), enforcing REMIT Regulation; implementing Network Codes prepared in line with Regulation 715/2009
- Acting as the Representative of Poland to the Gas Regulatory Forum in Madrid and in Gas Committee within European Commission, working on preparing Network Codes in line with Regulation 715/2009;
- Performing analytical work and research on market development issues, legal systems, security of supply systems and infrastructure investment environment of others EU countries and in EU acquis, preparing recommendations and reports for polish energy sector;
- Preparing polish positions for ECJ cases and analysing ECJ case-law concerning energy and competition sector, conducting infringement monitoring and preparing polish position on infringements cases in field of energy;
- Analysing, making recommendations and enforcing gas market opening in Poland (price regulation, enforcing competition, vulnerable consumers, market strengthening);

Apr 2013–Jul 2013 **Member of the Supervisory Board**

Wielkopolska Spółka Gazownictwa Sp. z o.o. (Gas Distribution System Operator), Poznań (Poland)

- Supervising and advising the Board of Management;
- Monitoring most crucial for the development of the polish gas system processes.

May 2010–Aug 2010 **Court Clerk**

District Court for the City of Warsaw, Warsaw (Poland)

- Recording case dispositions, court orders, and arrangements made for payment of court fees;
- Answering inquiries regarding judicial procedures, court appearances, trial dates, adjournments, outstanding warrants, summonses, subpoenas, witness fees, and payment of fines;
- Preparing and issuing orders of the court;
- Preparing documents recording the outcomes of court proceedings.

Jul 2009–May 2010 **Mediator/Lawyer**

Polish Consumer Federation, Warsaw (Poland)

- Attending court hearings;
- Drawing up contracts, other legal documents and court documents;
- Negotiating, legal advice and settling disputes between consumers and companies;
- Cooperation with BEUC - European Consumers Organisation - drafting and analysing european law concerning consumers issues;
- Attending media on behalf of the organisation;

EDUCATION AND TRAINING

Oct 2017–Present **Executive Master of Business Administration (eMBA)**

University of Warsaw, Warsaw (Poland)

Oct 2017–Present **Top Public Executive**

IESE Business School / KSAP, BarcelonaWarsaw (Spain)

Aug 2017–Present **Attorney at law**

Warsaw Bar Association, Warsaw (Poland)

- Providing legal assistance, including in particular rendering legal advice, issuing legal opinions, drafting proposed legislation and appearing before courts and authorities.

- 22 Sep 2016–Present **Exchange Broker's Certificate of POLPX**
POLPX (Polish Power Exchange), Warsaw (Poland)
The Exchange Broker's certificate authorizes to represent the Exchange Member in transactions on the Commodities Market in Poland and the use of the Exchange IT systems.
- Sep 2012–Jun 2013 **Warsaw University of Technology, Faculty of Environmental Engineering**
Gas Engineering - Postgraduate studies
- Sep 2010–Feb 2012 **National School of Public Administration**
The mission of the National School of Public Administration is to educate and prepare the public service of civil servants and staff of senior officials for the administration of the Polish Republic.
- Sep 2006–Jun 2011 **University of Warsaw, Faculty of Law and Administration**
M.A. in Law, magna cum laude
- Sep 2005–Jun 2010 **University of Warsaw, The Institute of International Relations**
M.A. in International Trade, magna cum laude
- Sep 2008–Jun 2009 **Center for American Law Studies**
University of Warsaw, Faculty of Law and Administration

PERSONAL SKILLS

Mother tongue(s) Polish

Other language(s)	UNDERSTANDING		SPEAKING		WRITING
	Listening	Reading	Spoken interaction	Spoken production	
English	C1	C1	C1	C1	C1
Government Certificate in English (C1)					
German	B2	B2	B1	B1	B1
Government Certificate in German (B2)					

Levels: A1 and A2: Basic user - B1 and B2: Independent user - C1 and C2: Proficient user
Common European Framework of Reference for Languages

- Job-related skills
- Gas Expert in Slovakia In-Depth-Review of Energy Policy of International Energy Agency - 2017, Denmark In-Depth-Review of Energy Policy of International Energy Agency - 2017, Emergency Response Review of Germany of International Energy Agency - 2015;
 - Lecturer for the topics of Natural gas EU integration and Natural gas regulatory aspects on the AGH University of Science and Technology;
 - Possibility to access EU SECRET documents.

Curriculum Vitae

Personal information

First name(s) / Surname(s) **Jurijs Spiridonovs**

Date of birth 09.12.1978



Work experience

Dates 29-Feb-2016 / Present

Occupation or position held **Advisor to the Minister of Finance**

Main activities and responsibilities Responsible for preparation of strategic decisions on taxation policy, state budget, tax administration and financial sector. Also responsible for co-ordination of EU funded programmes. Involved in the preparation of mid-term Latvian taxation strategy, as well implementation of the governmental incentives against the shadow economy.

Name and address of employer Ministry of Finance of the Republic of Latvia, Smilšu 1, Riga, Latvia

Type of business or sector Governmental institution

Dates Jan-2016/Present

Occupation or position held **Member (Alternate) of the Administrative Board**

Main activities and responsibilities The Agency is an independent European structure which fosters cooperation among European energy regulators, ACER ensures that market integration and the harmonisation of regulatory frameworks are achieved within the framework of the EU's energy policy objectives. The latter aim to create:

- A more competitive, integrated market which offers consumers more choice;
- An efficient energy infrastructure guaranteeing the free movement of energy across borders and the transportation of new energy sources, thus enhancing security of supply for EU businesses and consumers;
- A monitored and transparent energy market guaranteeing consumers fair, cost-reflective prices and the deterrence of abusive practices.

Name and address of employer Agency for Co-operation of European Energy Regulators

Type of business or sector International organisation

Dates Jan 2015/Present

Occupation or position held **Assistant Professor**

Main activities and responsibilities Main specialisation: regional economy, EU issues, general economics (microeconomics, etc.)
Lecturer, supervisor of thesis, reviewer

Name and address of employer Riga International School of Economics and Business Administration (Latvia), Meža iela 3, Riga, Latvia

Type of business or sector Academic institution

Dates Nov-2016/Present

Occupation or position held **Deputy Chairman of the Supervisory Board**

Main activities and responsibilities Augstsprieguma tīkls AS is a Latvian Independent Transmission System Operator, the company is responsible for the development of the transmission network, power transmission reliable operation, power quality and is ensuring this according to technical and economic requirements.
The Supervisory Board is responsible for overall assessment of the performance of the company as well as follow up on the most challenging issues for the company's operation, including timely and efficient implementation of the investment projects, control over the strategic assets, publicity issues and the development strategy.

Name and address of employer Augstsprieguma Tīkls AS, 86 Darziema str., Rīga, LV-1073, Latvia

Type of business or sector Energy company

Dates 02-Sep-2013 / 28-Feb-2016

Occupation or position held **Deputy State Secretary**

Main activities and responsibilities	Responsible for overall management of governmental policies implementation in the field of energy (natural gas, electricity, district heating), construction and housing. Responsible for liberalization of Latvian electricity and gas markets, as well as coordination of according legislative proposals with the parliament. Acting State Secretary for 5 months in 2015 (for the period of Latvia's Presidency in the EU Council). In the field of housing responsibilities include issues on energy efficiency, including green procurement, as well as designing of energy saving measures and development of renewable energy sources. Coordination of preparation of EU funding programme documents on the level of national strategies. State representative in the company Latvenergo (largest energy producer in Latvia) in 2014 and 2015. Leading expert for Latvian Presidency in the EU Council (2015), providing views of the presidency, preparing ministerial meetings and conferences, including Energy Union Conference in Riga on February 6, 2015; opening of EU Heating and Cooling Conference, Sustainable Energy Week, Innweek 2015, etc. Gratitude of the Cabinet of Ministers and the Prime Minister (2015).
Name and address of employer	Ministry of Economics of the Republic of Latvia, Brivibas 55, Riga, Latvia
Type of business or sector	Governmental institution
Dates	December-2013 / October-2014
Occupation or position held	Member of the Council
Main activities and responsibilities	Responsible for analysis of major projects, as well other major developments of the district heating company (largest in the country), representing the state as a shareholder
Name and address of employer	JSC "Rīgas Siltums", Cēsu iela 3a, Riga, Latvia
Type of business or sector	Private company (district heating)
Dates	07-May-2012 / 2-Sep-2013
Occupation or position held	Deputy State Secretary
Main activities and responsibilities	Responsible for overall management of environmental policy in Latvia, supervision of three line departments (nature protections, environmental protection and climate change&adaptation issues). The Ministry of Environmental Protection and Regional Development is the leading state administrative institution in the field of environmental protection which includes protection of environment and nature, maintenance and rational utilization of natural resources, as well as sub-sectors of hydrometeorology and use of subsoil. Responsible for supervision of following institutions: State Environmental Service; Administration of Latvian Environmental Protection Fund; Environment State Bureau Nature Conservation Agency; The Natural History Museum of Latvia; National Botanic Garden of Latvia; Latvian Institute of Aquatic Ecology; Representative of state capital in the LLC Latvian Environment, Geology and Meteorology Centre. Preparation of policy documents and monitoring of implementation. Preparation of national positions on EU and international matters in the field of environment, including GIS under Kyoto protocol and green procurement. Representation of national position during of international and local conferences and seminars. Control of international agreement for more than 200 MEUR financing form Climate Change Finance Instrument (Kyoto mechanisms).
Name and address of employer	Ministry of Environmental Protection and Regional Development of the Republic of Latvia, Peldu 25, Riga, Latvia
Type of business or sector	Governmental institution
Dates	01-Jan-2011 / 06-May-2012
Occupation or position held	Director of Project Supervision Department

Main activities and responsibilities	Management of the Department (4 units), strategic planning of project and programme implementation (Cohesion fund, ERDF), developing legislative base for prospect projects, planning and supervision of financial performance of the activities, Developing guidelines for project applicants, including CBA. Representing the Ministry in Monitoring Committee (EU funds 2007-2013), working groups, etc. Responsible for Ministry's co-operations with JASPERS (Joint Assistance to Support Projects in European Regions); Head of Certification Institution (EU Latvian-Lithuanian and Latvian –Estonian-Russian co-operations programmes) Head of Commission for evaluation of construction projects in the field of water management Member of EU Monitoring Committees for Latvia
Name and address of employer	Ministry of Environmental Protection and Regional Development of the Republic of Latvia, Peldu 25, Riga, Latvia
Type of business or sector	Governmental institution
Dates	01-Jan-2011 / 06-May-2012
Occupation or position held	Director of Project Supervision Department
Main activities and responsibilities	Management of the Department (4 units), strategic planning of project and programme implementation (Cohesion fund, ERDF), developing legislative base for prospect projects, planning and supervision of financial performance of the activities, Developing guidelines for project applicants, including CBA. Representing the Ministry in Monitoring Committee (EU funds 2007-2013), working groups, etc. Responsible for Ministry's co-operations with JASPERS (Joint Assistance to Support Projects in European Regions); Head of Certification Institution (EU Latvian-Lithuanian and Latvian –Estonian-Russian co-operations programmes) Head of Commission for evaluation of construction projects in the field of water management Member of EU Monitoring Committees for Latvia
Name and address of employer	Ministry of Environmental Protection and Regional Development of the Republic of Latvia, Peldu 25, Riga, Latvia
Type of business or sector	Governmental institution
Dates	01-Aug-2008 / 31-Dec-2010
Occupation or position held	Director of Project Finance and Supervision Department
Main activities and responsibilities	Strategic, medium and short term planning of project and programme implementation (Cohesion fund, ERDF), including n+3/n+2 supervision system, developing legislative base for prospect projects, planning and supervision of financial performance of the activities, developing guidelines for project applicants, including CBA, elaboration of cost effectiveness criteria for the selection process. Responsible for cross-border cooperation and development cooperation projects design and implementation supervision Responsible for institutional system set-up for Green investment scheme implementation supervision in Latvia (development of project implementation supervision procedures, ensuring of project implementation supervision, post-implementation monitoring of results achieved) – financing scheme foresees implementation of ~2500 projects (EE and RES promotion) that will reduce GHG emissions with total GIS co-financing of ~200 MEUR Coordination of implementation of 26 ISPA/Cohesion fund projects (~250 MEUR budget) and more than 200 Cohesion fund/ERD projects (~500 MEUR budget) in water management, waste management, nature protection fields.
Name and address of employer	Ministry of Environment of the Republic of Latvia, Peldu 25, Riga, Latvia
Type of business or sector	Governmental institution
Dates	17-Sep-2007 / 31-Jul-2008
Occupation or position held	Director of Project Development Department

Main activities and responsibilities	Responsible for strategic planning of Department and organization of every day operations Responsible for institutional system set-up design and municipal capacity building activities execution for ERDF and Cohesion Fund financed activities in the sector of water management, waste management and environmental monitoring Involved in specific training modules development and execution for capacity building activities for municipalities in the following areas – formulation of project idea, development of technical documentation – feasibility studies and technical design, procurement, construction process supervision and quality control, project post-implementation monitoring. Legislative framework elaborated, as well as numerous guidance adopted, including financial models. Practical approbation of methodology for more than 200 projects in water sector.
Name and address of employer	Ministry of Environment of the Republic of Latvia, Peldu 25, Riga, Latvia
Type of business or sector	Governmental institution
Dates	01-Sep-2006 / 16-Sep-2007
Occupation or position held	Deputy Director of Investment Department
Main activities and responsibilities	Supervision of work of the department, particularly financial management and financial planning functions Co-operation with audits for establishing quality control systems Representation of the Ministry on EU Monitoring Committees for Latvia (ERDF, CF) Responsible for financial management of EU fund in the field of environment (planning, implementation and monitoring procedures)
Name and address of employer	Ministry of Environment of the Republic of Latvia, Peldu 25, Riga, Latvia
Type of business or sector	Governmental institution
Dates	26-Oct-2004 / 31-Aug-2006
Occupation or position held	Head of Finance Management Unit
Main activities and responsibilities	Supervision of all financial flows within ISPA/Cohesion fund and Phare projects in Latvia (environment). Management of EU Solidarity fund in Latvia. Involvement in preparing amendments of EU projects as well as quality assurance system for management of EU funded projects. Financial planning, budget planning (including solutions in case of cost overruns based on increase in unit costs), payment supervision, financial co-ordination of project implementation, daily communication with the municipalities involved. Management of the team responsible for financial controls of EU funded projects.
Name and address of employer	Ministry of Environment of the Republic of Latvia, Peldu 25, Riga, Latvia
Type of business or sector	Governmental institution
Dates	21-Dec-2003 / 25-Oct-2004
Occupation or position held	Deputy Head of Finance Management Unit
Main activities and responsibilities	Financial planning, payment management, contract conditions preparation / operative management of the staff activities. Budget planning (including solutions in case of cost overruns based on increase in unit costs), payment supervision, financial co-ordination of project implementation, daily communication with the municipalities involved.
Name and address of employer	Ministry of Environment of the Republic of Latvia, Peldu 25, Riga, Latvia
Type of business or sector	Governmental institution
Dates	01-Oct-2002 / 20-Dec-2003
Occupation or position held	Financial coordinator
Main activities and responsibilities	Financial planning, payment management, contract conditions preparation for EU funded projects (ISPA, Phare). Financial planning involved preparation of cash flows for the projects with breakdown for construction and service contracts; state budget planning operations Payment management involved checks of payment documents within the projects, e.g. invoices and bills of quantities
Name and address of employer	Ministry of Environment of the Republic of Latvia, Peldu 25, Riga, Latvia
Type of business or sector	Governmental institution

Dates	01-Oct-1999/ 01-Oct-2002
Occupation or position held	Economist, engineer
Main activities and responsibilities	Marketing activities, preparation of contracts, legal assistance, technical calculations, calculations of prices for building works (bills of quantities)
Name and address of employer	JSC Mions Pro, Riga, Jurkalnes 11, Latvia
Type of business or sector	Private company (Construction industry)
Education and training	<p>Additional appointments: Guest lecturer and reviewer for Ventspils University College, University of Latvia, Riga Technical University</p> <p>Participation in TAIEX activities (2011, 2015): Azerbaijan, Bosnia and Herzegovina</p> <p>Short term expert for State Administration School, lectures for public bodies on state aid issues (2011); Regional Environmental Center in Serbia, 2008;</p> <p>EuroBusiness Partners – Slovakia, 2007;</p> <p>Regional Environmental Center in Albania, 2005</p>
Major professional achievements	<p>Economics, University of Latvia, PhD, (dr.oec.), 2014, doctoral thesis linked to the issue of efficiency of public finance in the field of water services;</p> <p>International Economics, University of Latvia, Master's degree, 2004, Master's degree in International Economics (Master's thesis on public finance – EU funded project financing);</p> <p>Economics, Riga Technical University, Master's degree (entrepreneurship and management), 2001;</p> <p>Economics, Riga Technical University, Bachelor's degree, 1999</p> <p>In 2013-2015: Development of Energy Efficiency Law, set of measures related no RES development and subsidy mechanisms; development of Energy Law aimed at liberalization of electricity sector (2013-2014) and gas sector (2014-2015). Reaching of approval of new Construction Law in Latvia with related subordinated legislative acts.</p> <p>In 2012-2013: Introduction of three new policy documents: Waste Management Plan for Latvia 2013-2020; Environmental Policy Program for Latvia 2013-2020; Law on Water Management Services</p> <p>Development of the agreement with industries involved on deposit system for packaging of beverages</p> <p>Representing Latvia in European Environmental Agency, Regional Environmental Center for Central and Eastern Europe</p> <p>Previously: Elaborated Quality Control System for management of EU funds for the planning period 2007-2013. Elaborated Quality Control System for management of GIS (green investment scheme) funded projects. Setting up framework for Feasibility studies in water sector, including cost-effectiveness analysis, pollutes pays principle versus affordability issues. Head of commission for evaluation of project amendments under GIS, more than 100 amendments proceeded, establishing the principles and procedures for management of the projects. Establishing control system for preparation of projects in water sector, working out legislative background for CBA and monitoring of the projects.</p>
Other skills and competences	<p>Recent publications:</p> <p>Bogdanova O., Spiridonovs J., Arefjevs I. (2017). Preferred Owners of European Gas Storage and Transmission Companies. European Integration Studies</p> <p>Spiridonovs J., Bogdanova O. (2017). Energy Union: adjustment to the new development cycle. Copernican Journal of Finance & Accounting</p> <p>Spiridonovs J., Bogdanova O. (2017). Sustainable Development of Energy Systems in the Baltic Region In: Sustainable Development in Energy Systems. Joint Publication. Springer. ISBN 3319548069</p> <p>Bogdanova. O., Šņuka R., Spiridonovs J. (2017). EU Renewable Energy Law: Latvia. In: EU Energy Law, Volume III: EU Renewable Energy Law. Joint Publication. Claeys & Casteels Publishers BV. ISBN 9789081690478 (to be published)</p> <p>Spiridonovs J., Bogdanova O.. (2016). The resilient Energy Union – response to the challenges of XXI century. Brno University of Technology, Faculty of Business and Management. ISBN 978-80-214-5413-2</p> <p>Former Member of Latvian Construction Council; expert for the National Council of Science, Latvia; member of editorial board of the business magazine "Kapitāls", member of PANEL 2050 CEESEN Advisory Board</p>



Michel THIOLLIERE

Dob : 10-04-1955 in Saint-Etienne, France

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Studies: Lyon University (BA - English and French literature; MA - American studies)

Expert/consultant for trainings at Ecole Nationale d'Administration(E.N.A.) France and abroad.

Commissioner at « Commission de Régulation de l'Énergie », France, 2010-2015.

Vice-president of the **Council of European Energy Regulators (CEER)** 2011-2015

President of **MedReg** (association of Energy National Regulators Authorities of 21 countries in the Mediterranean.)

Elected positions:

Mayor of the city of St-Etienne and President of the Metropolitan Council "Saint-Etienne Metropole" (population: 400 000) from 1994 through 2008. Awarded 5th position in 2006 *World mayors' Awards*. (worldmayor.com)

Vice-President of the Regional Council (Rhône-Alpes) and department (Loire) council (1995-2008)

Senator from 2001 through 2010, Vice president of the Culture, media, education Committee.

Publications:

Novels; *John le Shetlandais*, Horvath 1993,
Frères d'armes, Grasset, 1999,
1666, les âmes en feu Editions des falaises, 2015.

Short stories: *Le scribe* – Tv and Co publisher,

Essay : *Quelle ville voulons-nous?* Autrement, 2007

March 2018: Fumihiko Maki, architect, Pritzker prize, Arléa editions, Paris.

DIEGO VÁZQUEZ TEIJEIRA

Professional experience

09/2017-	Deputy Director General for International Energy Affairs Ministry of Energy, Tourism and Digital Agenda Responsibilities: EU energy policy, bilateral and multilateral energy relations
01/2017-09/2017	Advisor to the Cabinet Secretary of State for Energy. Ministry of Energy, Tourism and Digital Agenda Responsibilities: electricity and renewable policies, hydrocarbons, nuclear and energy efficiency
10/2012-01/2017	Deputy Director General for Hydrocarbons Directorate General for Energy Policy and Mining Ministry of Energy, Tourism and Digital Agenda Responsibilities: oil and natural gas legislation and market oversight
02/2008-10/2012	Several positions within the Hydrocarbons Unit Previously functions in the private sector in the field of mining resources, energy fuels and public works area

Education

2009-2015	Degree in Business Administration UNED
2012-2014	Master in Public Management, Public Policy and Tax System Institute for Fiscal Studies and UNED
1997-2003	Mining engineering degree University of Vigo

Other responsibilities

08/2017-	Member of the Board of ENRESA (National Company for Nuclear Waste)
04/2010-09/2012	Professor at Polytechnic University of Madrid Department for mineral resources and underground infrastructures