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COHAFA 25
DEVGEN 54
SAN 194
RELEX 526
INTER-REP 54

NOTE

From:	General Secretariat of the Council
To:	Delegations
Subject:	Improving the quality of humanitarian operations in the medical sector - strategic approach to the humanitarian supply chain - presentation by MSF

Following the meeting of the Working Party on Humanitarian Aid and Food Aid (COHAFA) on 23 and 24 April 2025, delegations will find in Annex the presentation made by Médecins Sans Frontières International (MSF)¹².

¹ Médecins Sans Frontières International, identification number in the EU Transparency Register: 928308827208-10.

² This document contains a presentation by an external stakeholder and the views expressed therein are solely those of the third party it originates from. This document cannot be regarded as stating an official position of the Council. It does not reflect the views of the Council or of its members.



Humanitarian Supply Chain



William Vannier
Supply Chain Director
MSF





MSF's mission

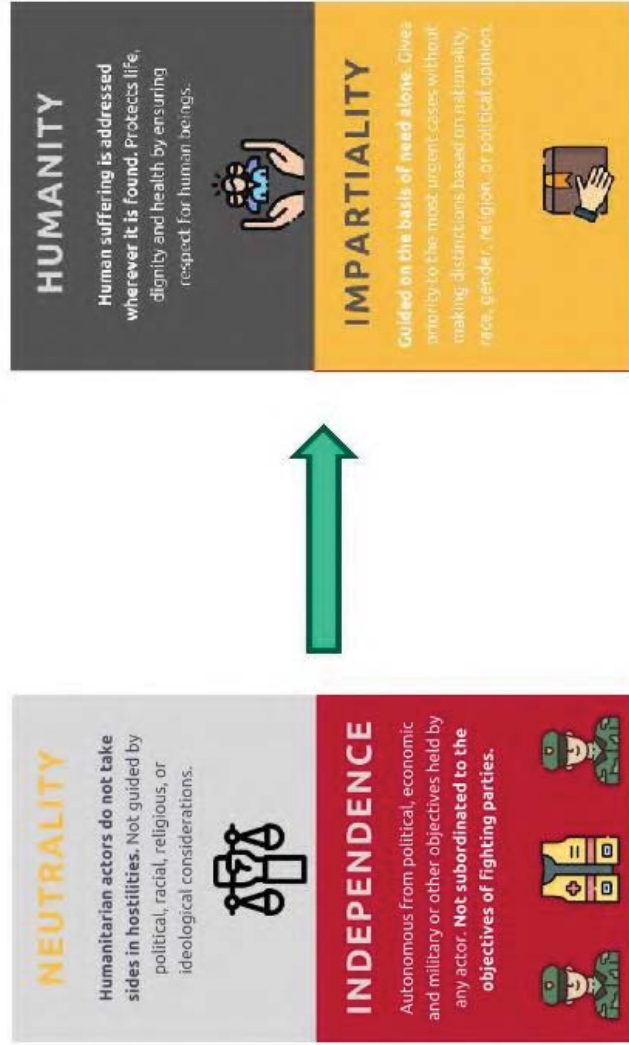
Mission: provide unconditional medical care to populations in distress, irrespective of race, sex, religion, creed or political convictions. MSF specializes in emergency medical response (epidemics, armed conflict, natural disaster...)





Our humanitarian principles

(same as what ECHO states!)



Funding

2006: €600 million

2023: €2,365 million *(99% private income)*

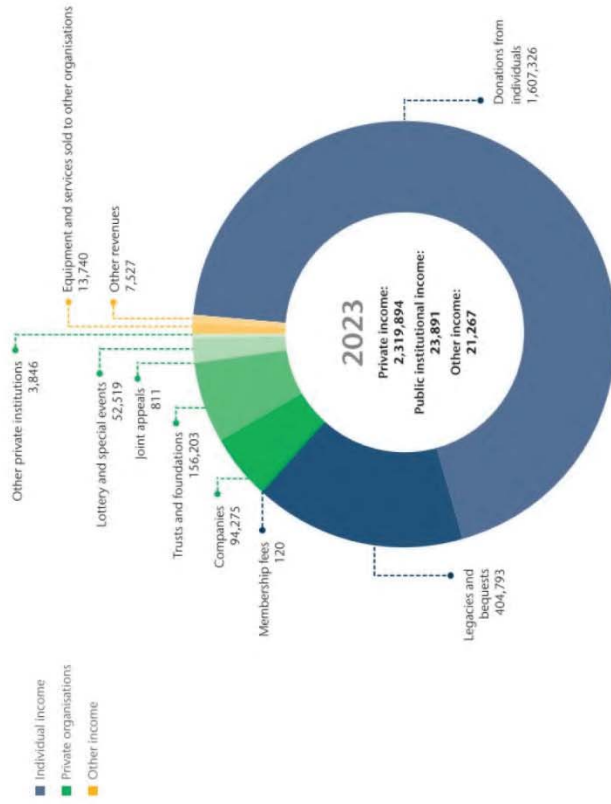
25% Procurement of goods

25% Procurement of services

15% Supply chain and logistics

35% Other HR, Fundraising,

Overheads and Back Office costs



Some activities in 2023 (about 30% are « real » emergencies)

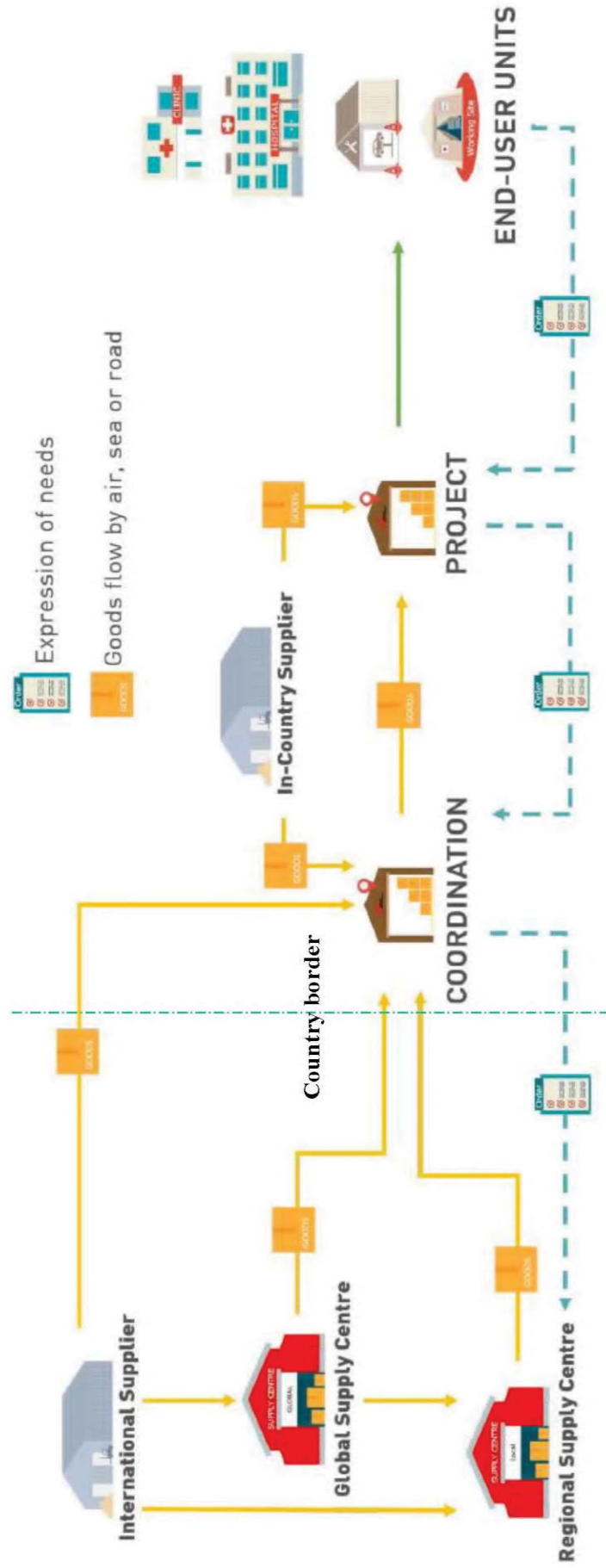


MSF international supply chain footprint



MSF Supply Chain model

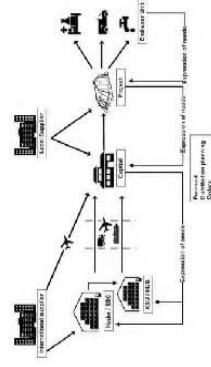
An End-to-End integrated solution, adapted to both Emergency and non-Emergency response



MSF Preparedness: Aligning Physical, Administrative & Financial Flows



- **Funds:** private, ready to spend, **non earmarked** cash
- **Material:** 30,000++ SKUs stored all over the world. Kit are ready to be dispatched (ex kit 5000 people cholera)
- **People:** Pool of skilled, experienced and trained people (meds, logisticians, constructors, admin...) ready to depart in emergency. 65,000 people work for MSF
- **E2E Supply Chain Design:** Supply Chain designed by experts, having the overview of the whole chain for each context



Preparedness –kits



Preparedness –kits



The macro trends affecting humanitarian Supply Chain

Globalization

→ Less « Europe to countries » Supply Chain, more « region to region »

Strong States & Protectionism

→ *Increased complication to work from / in Europe; regulations not adapted*
→ More and more barriers to import; protection of own manufacturing / retailing

Butterfly effect

→ Local problem leads to global SC impact

Climate Change

→ Work on the consequences... & the cause

Professionalization / Expectation from Supply Chain

→ Humanitarian S&OP (Demand & Supply Planning)

→ IA

Thank you for your attention

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