



Brussels, 8 May 2025  
(OR. en)

8741/25

COHAFA 28  
DEVGEN 58  
SAN 200  
RELEX 551  
INTER-REP 60

#### NOTE

---

From:	General Secretariat of the Council
To:	Delegations
Subject:	Improving the quality of humanitarian operations in the medical sector - strategic approach to the humanitarian supply chain - presentation by Gavi

---

Following the meeting of the Working Party on Humanitarian Aid and Food Aid (COHAFA) on 23 and 24 April 2025, delegations will find in Annex the presentation made by Gavi, the Vaccine Alliance<sup>12</sup>.

---

<sup>1</sup> Gavi, the Vaccine Alliance, identification number in the EU Transparency Register: 078294941111-90.

<sup>2</sup> This document contains a presentation by an external stakeholder and the views expressed therein are solely those of the third party it originates from. This document cannot be regarded as stating an official position of the Council. It does not reflect the views of the Council or of its members.

# Gavi in Fragile & Humanitarian Settings

April 2025

[gavi.org](https://gavi.org)



# Gavi's origin story: 2000



## Urgent global health challenge:

children in lower-income countries were not receiving powerful new vaccines



## Market failures in lower-income countries:

manufacturers were focused on low-volume/ high-priced markets – not seeing huge market potential for affordable products



## Broad new alliance:

including industry, developed and developing, at the table – only a public-private partnership could shape vaccine markets to meet lower-income countries' needs

2



# The Gavi model



3





# The strength of partnerships



- Enhanced partnerships anchored in the priorities of countries
- Joint delivery with other global health organisations
- Technical partnerships with regional partners
- Enhanced financial partnerships with regional organizations, multilateral development banks, and development finance institutions

# Protecting our future

- Gavi will leverage market power to drive innovation and **lower vaccine prices for 50% of its portfolio**
- Lean operational costs: **97 cents of every \$1 goes to vaccines and delivery**

- Over the next 5 years countries will fund a record percentage of the costs of their vaccines, contributing **>US\$ 4bn**
  - By 2030, 1 in 3 of the 73 Gavi-supported lower-income countries will **fully fund their own vaccine programs**



- **African Vaccine Market Accelerator** to boost resilience and vaccine sovereignty
- **Global health security** focuses on outbreak prevention and stockpiling for diseases like Ebola, Cholera, Yellow Fever
- > 50% of Gavi vaccines to help countries tackle **climate change and AMR**

- Gavi's largest-ever portfolio: 24 life-saving vaccines for this **generation of children to be the most protected ever**
- > 100 million women and girls protected from **cervical cancer**, saving 1.5 million lives
- 50+ million children to receive the new **malaria** vaccine

- Gavi to enable **1.4 billion contacts between families and health services**
- Gavi to strengthen health systems, reaching more **women and zero-dose children**



## Gavi in the fragility & conflict context:

16 Countries; 27% of Gavi ZDC

Having the greatest needs

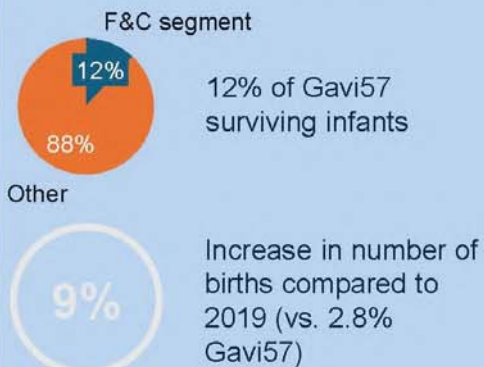
In the most extreme conditions



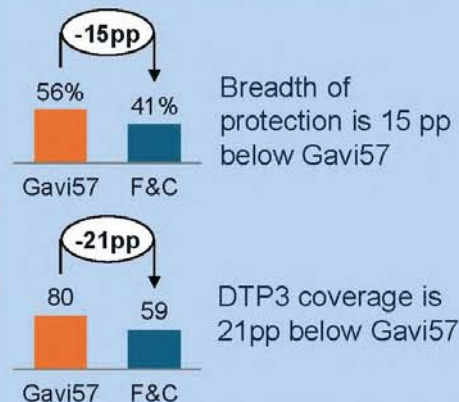
## Illustration - chronically fragile countries: Immunisation outcomes in Fragile and Conflict settings are lagging



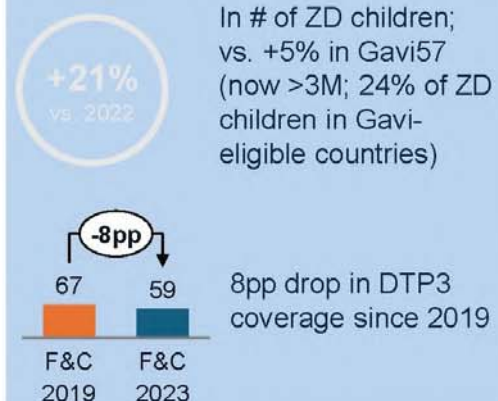
**F&C segment represents substantial & growing needs...**



**...is lagging vs. Gavi57...**



**...and performance is deteriorating**



Beyond F&C segments, increasing fragility in other Gavi country segments (e.g., subnational areas in HI countries – DRC, Ethiopia, Nigeria)



# Challenges for Gavi programmes in F&C countries

**Conflict, governance crises, sanctions, authoritarian regimes, natural disasters have a considerable impact on the success of Gavi's programmes. Trade offs required given limited resources and reduced partners and donors in country. Sustainability of EPI programme challenged.**

## Country Challenges Faced:

- ✓ Conflict, fragility, displaced pop. across a given country. Limited planning ability.
- ✓ **Governance and EPI shifts** quick and often
- ✓ Sanctions reduce immunisation funding
- ✓ **Funds flow shifts** due to coup, conflict, weak systems (with little notice and planning)
- ✓ Lack of transparency of data (eg Syria)
- ✓ **Low-capacity in country teams** pulled to support various non-EPI related tasks
- ✓ **Lead to lengthy delays** in the development of applications

**\*\*Maximum flexibility required\*\***





## Gavi gives tailored responses to fragility & conflict

**Revised Fragility, Emergencies, Displaced populations** policy approved in June 2022

**Segmented approach:** Prioritization of countries affected by chronic fragility, acute emergencies and hosting large numbers of displaced populations

Development of Board-requested Fragility and Humanitarian Approach for 6.0 near finalisation





## F&H Approach: Tackling Immunisation Gaps in Fragile and Humanitarian Contexts



### **Constrained government capacity; non-state armed actors**

Many competing priorities, governments under sanctions, areas under de facto control by non-state armed actors



### **Inadequate health system financing**

Limited domestic funds which can be compounded by donor cuts, e.g., due to sanctions



### **Vulnerable supply chains**

Few supply chains with limited CCE, vulnerable to disruptions and limited reach



### **Low on-the-ground capacity of TA providers & health workers**

Limited Health workers, health leadership brain drain, variable capacity of TA providers



### **Challenging service delivery, high mistrust of authorities**

Hard-to-reach populations, insecurity, limited health infrastructure and high mistrust of authorities

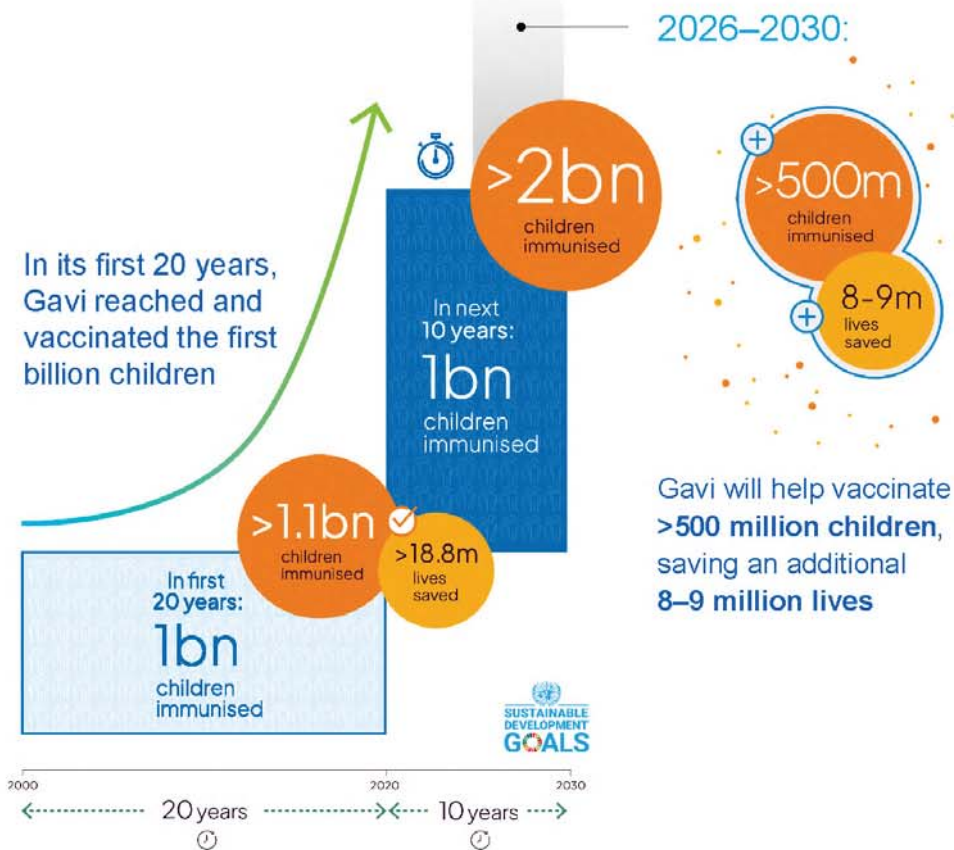


### **Limited information systems and data availability**

Unsystematic & uncoordinated data collection leading to limited data availability & quality



# Accelerating our impact: reaching the next billion children in half the time

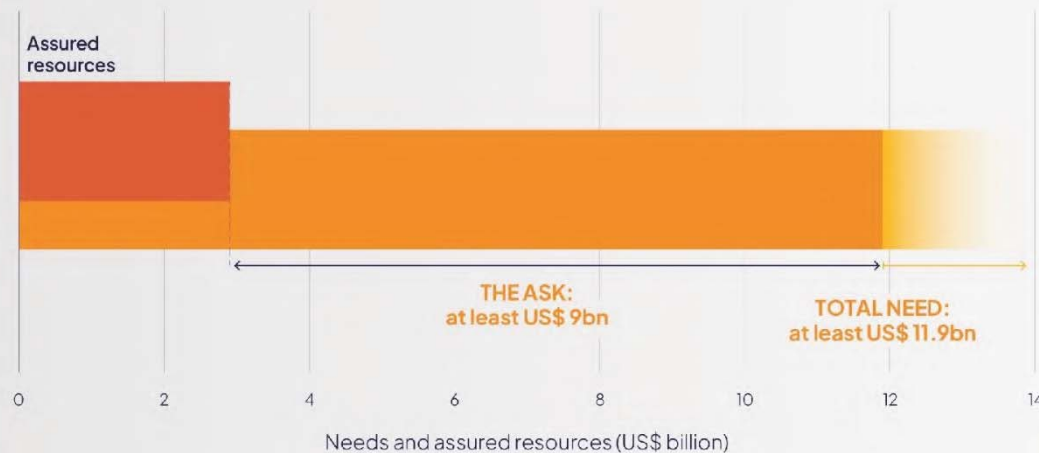


This comprehensive package of support will **deliver an unprecedented US \$100bn of wider economic benefits for countries** and offer **a proven return on investment for donors.**



**Gavi**  
The Vaccine Alliance

# Status towards the total need for Gavi 6.0



- **Gavi requires at least US\$9bn of new resources on top of US\$2.9bn estimated assured resources** (i.e., IFFIm, COVAX AMC transfers, other roll outs).
- Your support to Gavi's replenishment is critical in this challenging time and your collective voice is needed to advocate for vaccine equity, vaccine sovereignty and for health security for all.
- **CALL TO ACTION: Please "spread the word" in your capitals!**



- Following the IO launch event in Paris we have **secured early pledges from donors of approximately US\$3bn**





ZIP

Gavi's Humanitarian Partnerships